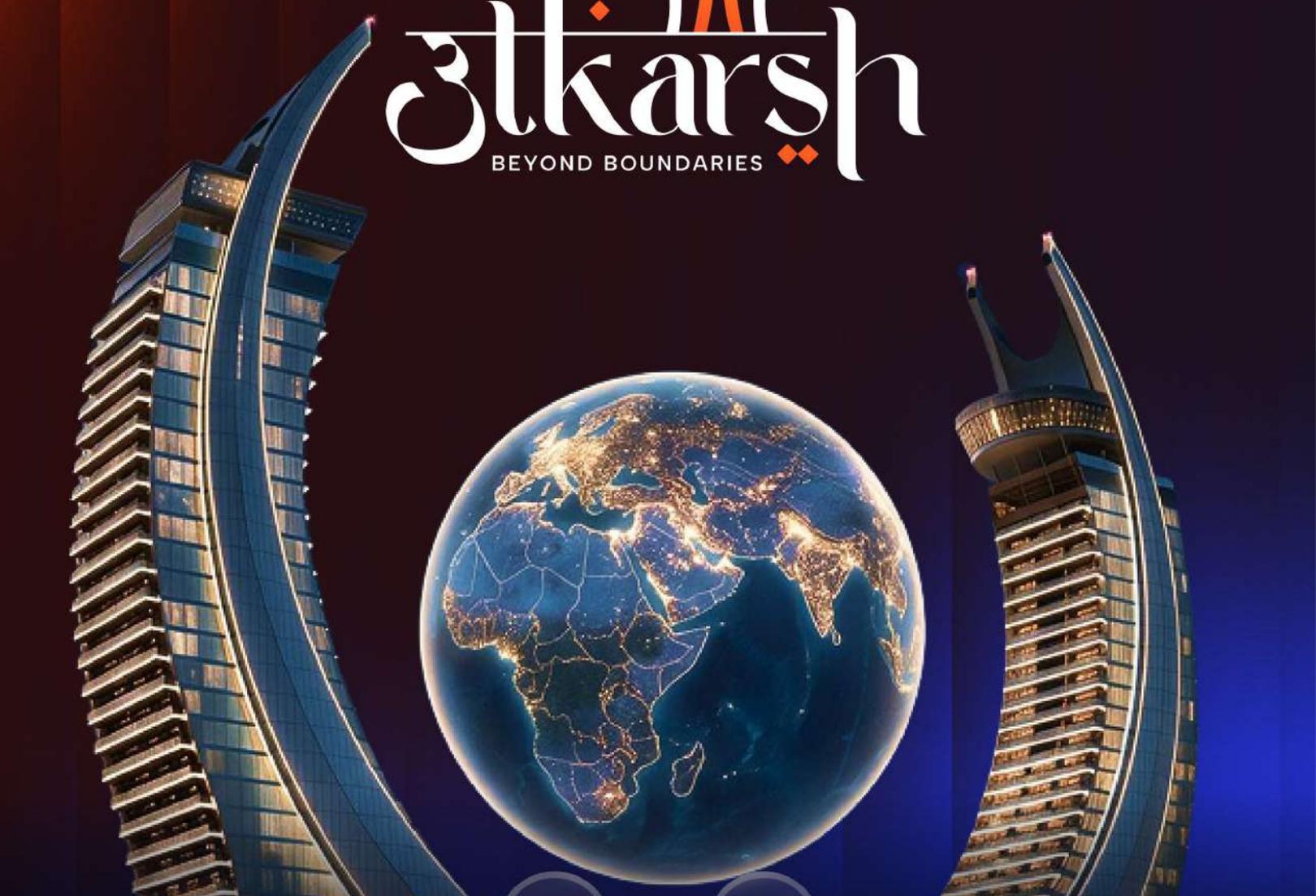
THE INSTITUTE OF
CHARTERED ACCOUNTANTS OF INDIA
DOHA CHAPTER

DCICAI 12TH ANNUAL CONFERENCE

Utkarsh

BEYOND BOUNDARIES



DATE :
22nd & 23rd
October, 2026

VENUE :
Marriott Marquis
Doha, Qatar

@icaidohachapter | www.icaidohachapter.org



His Highness Sheikh Tamim bin Hamad Al Thani

Amir of the State of Qatar



The Late His Highness Sheikh Hamad bin Khalifa Al Thani, the Father Amir (May God have mercy on him)



Smt. Droupadi Murmu

President of India



Shri Narendra Modi

Prime Minister of India

Chairperson's *Message*



CA. Arun Somanath

CHAIRPERSON,
ICAI DOHA CHAPTER

It gives me immense pleasure to present the 12th Annual Conference of ICAI Doha Chapter – "UTKARSH: Beyond Boundaries."

Interestingly, the theme itself was born from an idea that came even before the conference took shape. When we were initially exploring speakers for this year's conference, I had thought of inviting Sunita Williams, whose extraordinary journey of venturing beyond the boundaries of our planet is a remarkable story of courage, perseverance and achievement. That thought led me to a larger question – what does it truly mean to go beyond boundaries?

The answer, I felt, was not merely about crossing geographical or physical boundaries. It is about challenging limitations, embracing opportunities, pursuing excellence and creating an impact beyond what one initially believed was possible. And that is how "UTKARSH – Beyond Boundaries" came into existence.

As we shaped the conference around this thought, we consciously looked for individuals whose journeys themselves represent this philosophy. Each of our distinguished speakers has, in his or her own way, stepped beyond conventional boundaries – whether in their profession, leadership, entrepreneurship, sport, media or public life – and gone on to achieve remarkable milestones. Their journeys remind us that boundaries are often not walls; they are simply points from which a new journey begins.

For me, the theme also reflects the journey of ICAI Doha Chapter. Over the years, our Chapter has continued to evolve, innovate and expand its horizons, creating platforms that go beyond technical learning and contribute to the professional and personal growth of our members. This year, as we celebrate this conference, I am particularly grateful for the trust and encouragement that you, our members, have extended to the Executive Committee throughout the year.

Every initiative we undertake gains meaning because of your participation. Every suggestion, word of appreciation and constructive feedback gives us the confidence to do more, explore new possibilities and continuously raise the bar for our Chapter. Your support has been one of our greatest sources of motivation.

I sincerely thank every member of the ICAI Doha Chapter for standing with us, participating wholeheartedly in our programmes and encouraging us throughout the year. The Chapter belongs to all of us, and its journey beyond boundaries is possible only because of the collective spirit of its members.

As you turn the pages of this souvenir and experience the journey behind UTKARSH, I hope the stories, ideas and people featured here inspire each of us to look beyond our own boundaries – professional, personal or perceived – and discover what more we can achieve.

Because Utkarsh is not merely about reaching a destination. It is about continuously rising, evolving and going beyond what we thought was possible.

Warm regards,

CA. Arun Somanath
Chairperson – ICAI Doha Chapter

Vice Chairperson's *Message*



Dear Past Chairpersons, Esteemed Members, Members of the ICAI Doha Chapter Executive Committee, Sub-Committee Members, Volunteers, Sponsors, and all those who have contributed—directly or indirectly—to the journey of our chapter,

It is a matter of pride and deep gratitude that we are gathering for the 12th Annual Conference of ICAI Doha Chapter on 22nd and 23rd October 2026. As Vice Chairperson, I wish to place on record our heartfelt thanks to our Past Chairpersons and to the entire Executive Committee, along with all sub-committee members and dedicated volunteers, whose collective effort turns ideas into reality year after year.

This year's theme "Utkarsh: Beyond Boundaries" captures the spirit of our chapter perfectly. It reflects our commitment to grow beyond limits, learn beyond comfort, and connect beyond geography to strengthen our profession, our values, and our impact in the years ahead.

I would also like to extend my sincere appreciation to our spouses and family members. Your understanding, encouragement, and support make it possible for us to devote time and energy to initiatives that bring learning, networking, and meaningful change to our community.

To all sponsors and well-wishers, thank you for standing with us and enriching this conference with your support.

Wishing everyone an engaging, enriching, and truly inspiring conference Utkarsh in every sense, and beyond every boundary.

With best regards,
CA Dewaki Nandan Tibrewal
Vice Chairperson
ICAI Doha Chapter

CA. Dewaki Nandan Tibrewal

VICE CHAIRPERSON,
ICAI DOHA CHAPTER

Ambassador *Message*



H.E. Dr. K. Srikar Reddy

AMBASSADOR OF INDIA TO THE STATE OF QATAR

I am pleased to learn that the Institute of Chartered Accountants of India Doha Chapter is hosting its 12th Annual Conference on 22–23 October 2026 in Doha, under the theme "Utkarsh: Beyond Boundaries". As I begin my tenure as Ambassador of India to the State of Qatar, I am particularly pleased to convey my greetings to the Chapter, its members, sponsors and all participants on this occasion.

The theme is well chosen. Utkarsh stands for excellence and the continuous pursuit of progress. Beyond Boundaries reflects the reality of today's profession, where knowledge, capital, technology and talent move freely across borders. Chartered Accountants trained under the Institute of Chartered Accountants of India (ICAI) have long carried the hallmarks of integrity, rigour and trust well beyond India's shores, and the Indian Chartered Accountant community in Qatar is a fine example of this.

I am also pleased to know that ICAI Doha Chapter, established in 1981, is the oldest among the overseas chapters of ICAI. Its sustained work in professional development, knowledge-sharing and community service has earned wide respect. I congratulate the Chapter on receiving the Gold Shield for Best Overseas Chapter (Category II) for 2025 from ICAI. This is well-deserved recognition of the collective efforts of its leadership and members.

India and Qatar share a close and longstanding friendship that has grown into a Strategic Partnership, spanning energy, trade, investment and strong people-to-people ties. Indian professionals and businesses in Qatar are a vital bridge in this relationship, including the many Chartered Accountants who hold key positions across public and private organisations here. I am confident that ICAI Doha Chapter members will continue to contribute to Qatar's development while helping to take India–Qatar economic and investment ties to new heights, in line with the vision of the leadership of both countries.

I sincerely thank ICAI Doha Chapter for extending invitation to attend the Conference and look forward to being part of it. I extend my warmest wishes for a successful conference and for the continued growth and success of the Chapter and its members.

Draft Message

Guest of Honor's *Message*



Laila Al- Jefairi

DIRECTOR, PROFESSIONAL SERVICES SECTOR, QFC

It gives me great pleasure to extend my warm greetings to the Doha Chapter of the Institute of Chartered Accountants of India (DCICAI) on its 12th Annual Conference, "Utkarsh: Beyond Boundaries", being held on 22–23 October 2026 in Doha. I am honoured to join this distinguished gathering as Guest of Honour.

The theme speaks directly to the times we live in. The global economy is being reshaped by shifting trade and investment flows, geopolitical developments, rapid advances in technology and new structural trends. In this setting, reliable financial information and sound judgement matter more than ever. Chartered Accountants are at the heart of this. They turn data into insight, help businesses manage risk, and build the trust on which investment and growth depend. To look "beyond boundaries" is to recognise that the challenges and opportunities facing finance professionals today are no longer limited to one market, one sector or one discipline.

I am particularly pleased that DCICAI shares a close connection with the Qatar Financial Centre (QFC). The Chapter is registered under QFC laws and was the first professional membership body to be licensed in the QFC. Established in 1981, it is also the oldest among the overseas chapters of ICAI. I congratulate the Chapter on being awarded the Gold Shield for Best Overseas Chapter (Category II) for 2025.

Qatar's financial ecosystem continues to grow and develop, and a strong, skilled professional community is one of its most important foundations. The members of DCICAI, many of whom hold key positions across public and private organisations in Qatar, contribute to this every day through their expertise, integrity and commitment to high standards. Platforms such as this conference, which bring together professionals, business leaders and sponsors, help share knowledge and build the partnerships that a resilient and diversified economy needs.

I commend CA Arun Somanath, Chairperson, the Managing Committee and the members of DCICAI for their dedication in organising this conference, and I thank the sponsors and partners for their support. I wish the conference every success and look forward to engaging discussions over these two days.

Draft Message

About ICAI Doha Chapter
Mission & Vision

1981
Established in 1981, the Doha Chapter is the oldest among the 53 Overseas Chapters of the ICAI.

400+
With a strong and steadily growing membership base of 400+ Chartered Accountants, our members hold key leadership positions across prominent private and public sector organizations in Qatar, actively contributing to the advancement of the accounting and finance profession in the region.

#1
Awarded the 1st Best Overseas Chapter Award by ICAI India

QFC Registered
Proudly registered under Qatar Financial Centre (QFC) laws – the first professional body licensed by QFC

The Doha Chapter of the Institute of Chartered Accountants of India LLC (G) is proudly registered under the Qatar Financial Centre (QFC) laws and holds the distinction of being the first professional membership body licensed by QFC.



After securing the 2nd position for two consecutive years, the Chapter has been honored with the 1st Best Overseas Chapter Award this year by ICAI India - a testament to our commitment to excellence.

The Chapter operates under a robust Constitution and is led by an **elected eight-member Executive Committee**, headed by the Chairperson. Successive leadership teams have consistently driven growth, innovation, and member engagement.

What *We Do*

Monthly CPE Seminars
Aligned with ICAI requirements, covering global developments in Accounts, Finance, Audit & Taxation.

Annual Conference
Attracting finance professionals and dignitaries from across the GCC.

Sports, Wellness & Family Engagement
Bringing members and families together through yoga, cricket, badminton, football and family events, promoting fitness, well-being and camaraderie.

CSR Initiatives
Reinforcing our commitment to community development.

Executive Committee 2026



CA. Arun Somanath
Chairperson



CA. Dewaki Nandan
Vice Chairperson



CA. Rakesh Bahety
Secretary



CA. Rajesh Singh
Treasurer



CA. Aswathy Nandan
ExCom Member



CA. Manish Kumar
ExCom Member



CA. Dinesh Babu
ExCom Member



CA. Dhaval Shah
ExCom Member

Best Overseas Chapter Award 2025

ICAI Doha Chapter has been awarded the Gold Shield (1st Prize) for the Best Overseas Chapter Award – 2025 (Category II: 100–500 Members) by the Institute of Chartered Accountants of India. Shri Arjun Ram Meghwal, Hon'ble Minister of Law & Justice, presented the award at the ICAI Annual Function, held during the World Forum of Accountants (WOFA) at the India Expo Centre & Mart, Greater Noida. This honour reflects the work of the 2025 term under the leadership of CA Kishore Alex, together with the Managing Committee, volunteers, past chairpersons, sponsors and members. We dedicate it to every member of the Doha Chapter family, and it inspires us to reach greater heights, in the true spirit of Utkarsh.







BNW DEVELOPMENTS
بي ان دبليو للتطوير العقاري

BNW Developments unveils 'Curators of Fine Living' beyond architecture in new brand film

Created with Filament, the campaign uses AI-led visual storytelling to translate BNW's brand philosophy into an emotion-first narrative, moving away from conventional real estate advertising



Link to the film: Introducing Curators of Fine Living | BNW Developments - YouTube

Dubai, 15th September 2026: BNW Developments has unveiled a new brand film, *Curators of Fine Living*, shifting the focus of real estate communication from what a home contains to how life within it feels. Created in collaboration with creative studio Filament, the film interprets BNW's philosophy through an evocative visual world built around warmth, connection, imagination and possibility.

Dr. (CA) Ankur Aggarwal, Chairman and Founder of BNW Developments, said, "Architecture reaches its highest form when it creates room for life. Our intention is to look past the industry's obsession with superficial spectacle and anchor ourselves in crafting environments that honour human connection. *Curators of Fine Living* is a reflection of our commitment to building spaces designed not just to be admired but deeply lived."

The brief deliberately moved away from the familiar language of property advertising, buildings, amenities, finishes and architectural spectacle. Instead, BNW wanted to capture the human experiences that turn spaces into places of meaning: sunlight across a garden, childhood wonder, shared meals, companionship and moments of togetherness.

Swapnil Lal, Chief Marketing Officer, BNW Developments, added, "*Curators of Fine Living* is more than a campaign line for us; it defines how we think about the experiences we create. We wanted to move beyond the conventional vocabulary of real estate advertising and express the life, emotion and intent behind the architecture."

Filament translated the brief into a fluid visual narrative that moves between intimate human moments and more imagined environments, using light, movement and expanding horizons as recurring creative devices.

The film presents fine living as a broader BNW philosophy one where architecture, design, hospitality, service, environment and human experience come together as a considered whole.

"BNW's brief gave us the opportunity to rethink the visual language typically associated with real estate," said **Arshad Zaheer Founder & CEO, Filament**. "We kept returning to the idea of horizons, physical as well as emotional. AI gave us the freedom to move seamlessly between reality, memory and imagination while retaining one continuous emotional language."

While artificial intelligence played an important role in producing the film, BNW deliberately resisted positioning technology as the central message. AI was used as a creative medium to expand the visual canvas, enabling transitions between landscapes, family settings, floating forms and imagined spaces that would have been more restrictive through conventional production alone.

"The intention was never to make an 'AI film'," Swapnil Lal added. "Technology is most powerful when it becomes almost invisible and allows the idea to take centre stage. For us, the objective was to express the idea in a way that felt contemporary, emotional and distinctive."

The approach also reflects a broader evolution in BNW's communication strategy: moving from property-led advertising towards lifestyle and brand storytelling. Rather than defining luxury through a checklist of amenities or finishes, the campaign positions curation itself as the differentiator, the ability to bring together multiple dimensions of the living experience into one coherent philosophy.

The film is also being showcased through Emirates' inflight entertainment across its fleet, taking the campaign to an international audience and extending the brand narrative beyond the UAE.

"Fine living is ultimately an emotional language," Swapnil Lal said. "Ideas such as belonging, privacy, hospitality and being surrounded by thoughtfully considered spaces travel across cultures and geographies."

With *Curators of Fine Living*, BNW is positioning the home not simply as a designed product, but as the setting for the lives that unfold within it. The technology may expand the canvas, but the idea remains distinctly human: the finest homes are not merely designed. They are curated.

BNW DEVELOPMENTS
بي ان دبليو للتطوير العقاري

Credits

Brand: BNW Developments
Agency: Filament LLC FZ
Creative Director: Urvi Shah
Director Strategy: Sabina Khandwani
Production: Milkshake Media

ABOUT BNW DEVELOPMENTS

BNW Developments is a premier UAE based real estate developer with a Gross Development Value exceeding AED 32 billion, led by Chairman and Founder Dr. (CA) Ankur Aggarwal and Managing Director and Co-Founder Dr. Vivek Anand Oberoi.

Backed by a team of over 750 professionals, BNW blends design intelligence with an investor first strategy to deliver ultra luxury developments that balance legacy, returns, and long-term value. Serving high net worth individuals, global investors, and leading financial institutions, BNW continues to set new benchmarks in quality, sustainability, and sophistication across the region.

For more information, visit: bnw.ae.

Instagram:
@bnw.developments
@ankur.aggarwal01

Facebook:
BNW Developments
Dr. (CA) Ankur Aggarwal
Dr. Vivek Anand Oberoi

LinkedIn:
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Conference *Agenda*

Day 1

22 Oct, 2026

15:00 PM – 16:00
Registration & Networking

16:00 PM – 16:30
Session 1 – Beyond Boundaries : The Digital Finance Office

Dr. Seby Cyriac
Global Director, Cube Innovators Technologies

16:30 PM – 17:30
Session 2 – News Anchor – A Journey Beyond Boundaries

CA. Amit Arora
Anchor, Newsreader, Radio Jockey, Quiz Master And Commentator

17:30 PM – 17:55
Session 3 – Tokenization Of Assets

CA. Kanhaiya Rathi
Founder & CEO Of Serenity Home Real Estate FZ LLC

17:55 – 19:30
Inaugural Session

Dr. K. Srikar Reddy
Ambassador Of India To The State Of Qatar

Mr. Hamed Al- Saadi
Chief Financial And Tax Officer, QFC

CA. Arun Somanath
Chairperson

CA. Dewaki Nandan
Vice Chairperson

19:30 – 20:00
Session – 4 : Beyond Compliance- ESG Integration And Value

Hanifa Ymer
Leader – Morrison GCC, ESG Practice

CA. Joy John
Service Line Leader – Strategy, Governance & Technology, Morison Qatar

Day 2

23 Oct, 2026

08:00 AM – 09:00
Registration & Networking

09:00 – 09:30
Session – 6 : The Accountancy Profession At The Crossroads: Tradition, Transformation & Trust

CA. Arpit Kabra
Central Council Member, ICAI

09:30 – 10:15
Session – 7 : Fire Side Chat With Swami From Malgudi Days

Manjunath Nayaker
Former Indian Actor (Master Manjunath)

10:15 – 10:50
Session – 8 : The Next Frontier Of Audit

Nabil Ghodbane
EY Qatar Assurance Leader And Audit Partner

10:50 – 11:15
Session – 9 : E-Invoicing – The Next Leap In Compliance

Raghu SD
Country Manager – Oman, Bahrain Qatar & Kuwait Tally

11:15 – 12:00
Felicitation

Silver Sponsors, Support Sponsors, Sub Committee Members, Tagline Winner, Overseas Chapters

12:00 – 12:45
Prayer & Lunch Break

Conference *Agenda*

Day 1

22 Oct, 2026

20:00 – 21:15
Session – 5 : Focus Area For CAs In 2027

CA. Sarthak Ahuja
CA | CS | CMA - Indian Investment Banker, Business Educator, Bestselling Author, And Content Creator

21:15 – 21:30
Closing Marks – Day 1

21:30 PM – Onwards
Dinner

Day 2

23 Oct, 2026

12:45 – 13:45
Session – 10 : Against The Tide: Experience The Experience Of Experiencing An Experience

Lt Cdr Bijay Nair
Ex Indian Naval Officer, Vice President (Marine Operations – Indian Register Of Shipping)

13:45 – 14:30
Session – 11 : Key Note Speaker

Yadhu Mittal
Keynote Speaker

14:30 – 15:15
Session – 12 : TBA

CA. Anand Rathi
Chairman, Anand Rathi Group

15:15 – 15:30
Coffee Break

15:30 – 16:40
Session – 13 : Fire Side Chat

Dilip Vengsarkar
Former Indian Cricketer And Captain

16:40 – 17:30
Session – 14 : TBA

Vivek Anand Oberoi
Actor, Managing Director & Co-Founder At BNW Developments

17:30 – 17:45
Vote Of Thanks & Closing

Closing Ceremony

ICAI MOTTO

य एष सुप्तेषु जागर्ति कामं कामं पुरुषो निर्मिमाणः ।
तदेव शुक्रं तद् ब्रह्म तदेवामृतमुच्यते ।
तस्मिंल्लोकाः श्रिताः सर्वे तदु नात्येति कश्चन । एतद् वै तत् ॥

Ya eṣa supteṣu jāgarti kāmam kāmam purūṣo nirmimāṇaḥ ।
Tadeva śukram tad brahma tadevāmṛtamucyate ।
Tasminlokāh śritāh śarve tadu nātyeti kašcan । Etad vai tat ॥

That person who is awake in those that sleep, shaping desire after desire, that, indeed, is the pure. That is Brahman that, indeed is called the immortal. In it all the worlds rest and no one ever goes beyond it. This, verily, is that, kamam kamam: desire after desire, really objects of desire. Even dream objects like objects of waking consciousness are due to the Supreme Person. Even dream consciousness is a proof of the existence of the self.

No one ever goes beyond it: of Eckhart: 'On reaching God all progress ends':

Source: Kathaopanishad

President's *Message*



CA. Prasanna Kumar D

PRESIDENT, ICAI

I am pleased to note that the ICAI - Doha (Qatar) Chapter is organising its 12th Annual Conference, themed "Utkarsh – Beyond Boundaries," on 22nd & 23rd October 2026 in Doha, Qatar. The theme aptly reflects the increasingly global orientation of the profession, while the Conference demonstrates the Chapter's sustained commitment to advancing professional learning and fostering knowledge sharing and collaboration among its members.

Over the years, the Chapter has consistently facilitated professional learning, networking and interaction among its members through conferences, technical programmes and other professional initiatives, enabling them to exchange insights and remain abreast of emerging developments relevant to the profession and the wider business environment.

As Chartered Accountants work across jurisdictions, the ability to continually enhance professional knowledge, keep pace with emerging developments and understand diverse business and regulatory perspectives assumes greater significance. In an interconnected global economy, such exposure broadens professional perspectives, strengthens capabilities and enables Chartered Accountants to navigate opportunities across markets.

The Conference will provide members with a valuable forum to exchange ideas, gain fresh perspectives and engage with contemporary issues shaping the profession. It will also encourage members to look beyond conventional boundaries in pursuing professional excellence and growth, while reinforcing the spirit of collaboration that underpins ICAI's global fraternity.

ICAI remains committed to supporting its members across the world and enabling them to remain future-ready. Our overseas Chapters play a vital role in this endeavour, serving as a bridge between the Institute and its members and facilitating continued professional development.

I extend my best wishes to the ICAI - Doha (Qatar) Chapter for the success of its 12th Annual Conference. I look forward to the Chapter continuing to expand its professional outreach and contribute to the growth of ICAI's global fraternity.

Best wishes,
CA. Prasanna Kumar D
President, ICAI

Vice President's *Message*



CA. Mangesh Kinare

VICE-PRESIDENT, ICAI

We are delighted to note that the ICAI Doha Chapter is organising its 12th Annual Conference – "Utkarsh – Beyond Boundaries" – on 22nd and 23rd October 2026 at the Marriott Marquis City Center, Doha, Qatar. We extend our heartfelt congratulations to the Chapter on the completion of twelve successful years of this flagship initiative, and to the organising team for putting together this enriching platform for members and professionals in Qatar.

The theme "Utkarsh – Beyond Boundaries" aptly captures the spirit of our profession today. Utkarsh signifies rise, progress and excellence, while "Beyond Boundaries" reflects the manner in which Chartered Accountants are increasingly called upon to look past geographical, technological and conventional professional boundaries – engaging with global regulatory developments, emerging technologies and diverse business environments, while remaining firmly anchored to the values of integrity, competence and service that define the profession.

The professional journey of a Chartered Accountant is enriched by such interactions. Exposure to colleagues working across different professional environments encourages the exchange of ideas. The ICAI - Doha (Qatar) Chapter has been contributing to this sense of professional community through its continued engagement with members.

As the global footprint of the Indian Chartered Accountancy profession continues to grow, these engagements become increasingly valuable. They reinforce the spirit of our professional fraternity and provide a strong foundation for members to support and learn from one another.

We compliment the Managing Committee of the ICAI Doha Chapter, along with the organising team and volunteers, for their dedicated efforts in bringing together this landmark 12th Annual Conference. We convey our best wishes for the grand success of Utkarsh 2026 and extend our warm greetings to all the participants for a memorable and enriching experience.

CA. Mangesh Kinare
Vice-President, ICAI

The Institute of Chartered Accountants of India
(Set up by an Act of Parliament)

ICAI PRESENTS

WOFA

16th-18th Dec, 2026
VISAKHAPATNAM

WORLD FORUM OF ACCOUNTANTS

REDEFINING EXCELLENCE:
TECHNOLOGY | TRUST | TRANSFORMATION

THE WORLD IS COMING TO VISAKHAPATNAM

The City of Destiny Awaits



Founder Chairman's *Message*



CA. Dilip V. Thakker

FOUNDER CHAIRMAN,
ICAI DOHA CHAPTER

I am delighted to note that Doha Chapter of ICAI is celebrating this year its annual flagship event, the 12th Annual Conference on 22nd - 23rd October 2026 around the theme Utkarsh- Beyond Boundaries. I would like to congratulate Chairperson CA Arun Somanath, Vice Chairperson CA Dewaki Nandan and their dedicated team for selecting this well- timed relevant topic for deliberations.

Transformative powers of technology are sweeping across daily lives, workplace, businesses, public infrastructure, societal structures, economy, education, communication, health services etc.; Emerging landscape is presenting significant risks, challenges and opportunities that span economic, social and ethical domains. Future of profession lies in looking beyond conventional horizons, leveraging technology with trust and integrity to transform into a dynamic global value creating profession that exemplifies world-class strategic business consulting, cross-border global compliance, sustainability advisory and so on.

I am confident that fruitful deliberations by eminent speakers will provide participants with valuable insights that members can leverage to achieve success in their professional work.

As a vibrant institution in service to CA fraternity in Qatar for over four decades, Doha Chapter continues to be the premier catalyst for enriching members with cutting-edge knowledge, practices and latest professional developments through seminars and CPE events. High participation by the members in other events such as CSR, sports, networking and family events has brought strong sense of bonding and motivation for service to society.

The fact that Doha Chapter has been among top three winners of the ICAI Best Overseas Chapter Award (category 2) in eight out of last ten years is testimony of high personal commitment and excellent teamwork of Executive Committees, Past Chairpersons and members of various sub- committees year after year.

My profound appreciation and sincere thanks to the current and past members of the Professional Achiever Award Committee for their exemplary selection of award winners over the years. I am so happy to know that the past award winners continue to inspire and motivate chapter members by making exceptional contributions to profession, industry and the community at large.

I wish the 12th DCICAI Annual Conference a grand success and my best wishes to Doha Chapter and its members for continuing their excellent performance in years to come.

CA Dilip V. Thakker

Past Chairperson *Message*



CA. Kishore Alex

PAST CHAIRPERSON, ICAI DOHA CHAPTER

It gives me immense pleasure to extend my warm greetings and best wishes on the occasion of the 12th Annual Conference of the ICA.I Doha Chapter – "Utkarsh: Beyond Boundaries."

Beyond boundaries lies the space where vision becomes possibility, challenges become opportunities, and excellence knows no limits. "Utkarsh" beautifully represents the spirit of excellence, growth, and progress that inspires us to go beyond conventional boundaries.

The ICA.I Doha Chapter has always been a platform for professional excellence, knowledge sharing, networking, and meaningful collaboration among our members. As I look back on my tenure as Chairperson, I am deeply grateful for the trust, support, and cooperation extended by our members, Executive Committee, volunteers, sponsors, and well-wishers. Together, we have created opportunities to learn, connect, contribute, and grow as a professional community.

This conference is another significant milestone in our journey, bringing together distinguished speakers, industry leaders, and professionals to share knowledge and perspectives. I am confident that the insightful sessions and meaningful interactions will inspire us to embrace new opportunities and challenges.

May "Utkarsh – Beyond Boundaries" encourage each of us to think bigger, aim higher, and continuously pursue excellence.

I wish the organizing team every success in making this conference a memorable and enriching experience for all participants. My sincere appreciation to everyone who has contributed to the continued growth and success of the ICA.I Doha Chapter. Let us continue to move forward together, breaking barriers and creating new possibilities for our profession and community.

With best wishes for a successful and inspiring conference.

CA.. Kishore Alex
Past Chairperson
ICA.I Doha Chapter
Qatar

QIC



Insure your visitors before they arrive

Required for entry

*Regulated by QCB

12TH ANNUAL CONFERENCE

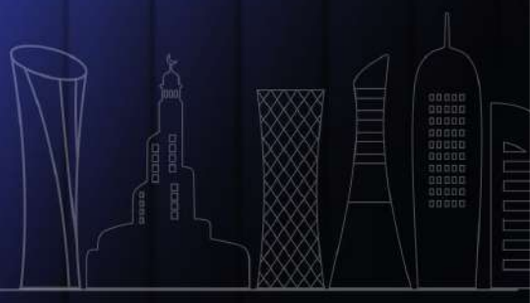
Utkarsh

BEYOND BOUNDARIES

22nd - 23rd October 2026

Marriott Marquis City Center
Doha, Qatar

Speakers – Luminaries of Utkarsh



Speaker Profile



CA. Prasanna Kumar

PRESIDENT OF THE INSTITUTE OF CHARTERED ACCOUNTANTS OF INDIA

CA. Prasanna Kumar D, the 74th President of the Institute of Chartered Accountants of India for 2026–27, brings over four decades of professional experience and distinguished leadership to the accountancy profession.

A Chartered Accountant since 1984, he has served ICAI in several key leadership roles, including Chairman of the Southern India Regional Council and Vice President, before assuming the presidency.

Throughout his journey, he has championed professional excellence, member welfare, and institutional development. His engagement with international accounting bodies reflects his commitment to strengthening ICAI's global presence and positioning India as a global accounting hub.

With a keen interest in digital transformation, ethical leadership, and sustainable professional growth, he continues to shape the future of the profession.
His vision and leadership exemplify a commitment to progress beyond boundaries.



CA. Mangesh Pandurang Kinare

VICE-PRESIDENT OF THE INSTITUTE OF CHARTERED ACCOUNTANTS OF INDIA

CA. Mangesh Pandurang Kinare, Vice-President of the Institute of Chartered Accountants of India for 2026–27, is a seasoned professional with over 33 years of experience in accounting, auditing, taxation, and corporate governance.
Currently serving his third term on ICAI's Central Council, he has held several key leadership positions, including Chairman of the Western India Regional Council and Chairman of ICAI's Professional Development Committee.
A respected expert in GST and the Code of Ethics, he is also a sought-after speaker, sharing his knowledge across professional forums and academic institutions.
Through his contributions to professional development, public policy, and social initiatives, he continues to strengthen the profession and inspire the next generation of Chartered Accountants.
His journey reflects the power of knowledge, collaboration, and leadership in shaping the future of the profession and taking it beyond boundaries

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Speaker Profile



Seby Cyriac

GLOBAL DIRECTOR,
CUBE INNOVATORS TECHNOLOGIES

Dr. Seby Cyriac is a distinguished Digital Transformation leader, entrepreneur, and technology evangelist with over 22 years of cross-border expertise spanning India and the Gulf Cooperation Council (GCC) region. His career has been defined by a singular mission: helping organisations transition from traditional, paper-driven operations to agile, digitally empowered enterprises efficiently, securely, and at scale.

Currently serving as Director of Global Business Development at Cube Innovators Technologies LLC, a multinational technology firm he co-founded in the UAE in 2013, Dr. Seby Cyriac has spearheaded the company's expansion across five countries UAE, India, Oman, Qatar, and Bahrain. Under his strategic leadership, Cube Innovators has delivered transformative digitisation and document management solutions to government bodies, financial institutions, healthcare organisations, and corporates across the region.

With deep expertise in enterprise technology solutions including Document Management Systems, Asset Management platforms, ERP systems, workflow automation, and backlog digitisation services, Dr. Seby Cyriac brings both the strategic and the operational perspective to every engagement. His career spans senior roles across business development, product management, and enterprise technology sales, making him a uniquely versatile voice on the intersection of technology, business, and transformation.



CA. Amit Arora

ANCHOR, NEWSREADER, RADIO JOCKEY, QUIZ MASTER AND COMMENTATOR

Amit is an Anchor, Newsreader, Radio Jockey, Quiz Master and a Commentator with over two decades of experience with Doordarshan & Akashvani

Amit has anchored prestigious events like Presentation of The Union Budget; launch of Government initiatives, Swearing-in ceremonies, visit of the state guests and Olympics. He is the voice behind Independence Day, Republic Day and World Cup Cricket commentary.

He has presented several popular programs interviewing people from business, politics, education, sports, finance, law, arts and culture.

Amit is a visiting faculty with Delhi University, I P University & the ICAI. He has mentored many professionals over the last decade in media studies, & financial management.

Amit has written and directed plays & short films to promote financial and tax literacy.

Amit is a Chartered Accountant and combines Media with FinTech expertise.

Amit did his schooling from Cambridge School, Sriniwaspuri, New Delhi.

Graduation from Hindu College,
Delhi University.

Speaker *Profile*



CA. Kanhaiya Rathi

Founder & CEO, Serenity Home Real Estate FZ LLC

Kanhaiya Rathi is a UAE-based entrepreneur, investment professional and real estate investor with more than 25 years of experience across investment banking, corporate finance, private capital and real estate.

He is the Founder & CEO of Serenity Home Real Estate FZ LLC, a rapidly growing real estate advisory and brokerage firm focused on premium and investment-grade real estate in the UAE. Under his leadership, Serenity Home established itself as a leading brokerage in Ras Al Khaimah within its first year of operations, building a strong reputation for investment-led advice, institutional standards and high-touch client service.
Kanhaiya is also the Founder & CEO of Aspire Cap Banking & Finance Consultant LLC, a boutique investment banking and financial advisory platform serving entrepreneurs, family offices, developers and high-net-worth investors. His work spans capital raising, structured finance, real estate acquisitions, strategic investments and transaction advisory.

Prior to establishing his own businesses, Kanhaiya spent more than two decades in senior financial roles, including investment banking positions with Crédit Agricole and UBS AG, where he advised clients on capital markets, mergers & acquisitions and strategic finance transactions. He subsequently served as the Founding CFO of a listed healthcare and education investment company in Dubai, gaining extensive experience in corporate finance, investment strategy, governance and capital allocation.
Kanhaiya is a Chartered Accountant (AIR 28th) and CFA Charterholder, and is recognised for combining rigorous financial analysis with a strong entrepreneurial and investment mindset. His approach is grounded in disciplined underwriting, downside protection, long-term value creation and the alignment of capital with high-quality assets.

His investment philosophy is particularly focused on real assets, strategic real estate, private capital and opportunities where fundamental value and long-term growth potential are not fully reflected in the market price.
Based in the UAE, Kanhaiya continues to build businesses at the intersection of real estate, investment banking and private capital, with a particular focus on creating institutional-quality investment opportunities for HNW and UHNW investors, family offices and strategic investors.



H.E. Dr. K. Srikar Reddy

AMBASSADOR OF INDIA TO THE STATE OF QATAR

A distinguished diplomat whose career spans international relations, trade and public service, His Excellency, Dr. K. Srikar Reddy, Ambassador of India to the State of Qatar, brings over two decades of experience in advancing India's global engagement.

He earned his MBBS from Kakatiya Medical College after which he joined the Indian Foreign Service in 2001, and has served in various capacities across Berlin, Munich, Geneva, Ho Chi Minh City and San Francisco, before assuming his current role in Qatar.

At India's Ministry of External Affairs, he handled relations with Pakistan and countries across East and Southern Africa. As Joint Secretary in the Department of Commerce, he oversaw India's commercial relations with Africa and the Middle East, including Qatar, and served as India's Chief Negotiator for the landmark India–UAE and India–Mauritius Comprehensive Economic Partnership Agreements.

His commitment to public service was recognised with the Passport Seva Puraskar in 2013 for transforming passport service delivery in Andhra Pradesh.

His Excellency, Dr. K. Srikar Reddy's journey reflects the breadth of experience, adaptability and global perspective that transcend professional boundaries.

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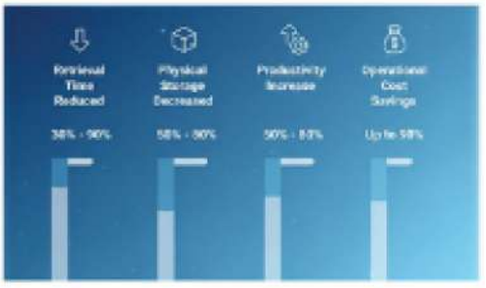
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Speaker Profile



Laila Al- Jefairi

DIRECTOR, PROFESSIONAL SERVICES SECTOR, QFC

Hamed Al-Saadi joined QFC as Chief Financial & Tax Officer in August 2015.

In this capacity, he assumes a strategic role in the overall management of the QFC in addition to his responsibility to oversee the financial planning and execution of financial activities for all QFC affiliates (QFCA, Qatar International Court and Dispute Resolution Centre and Qatar Finance and Business Academy) and to ensure adherence to QFC's values of transparency, efficiency and integrity.

Hamed has over 20 years of experience in accounting and financial management. Prior to joining the QFC, he worked at RasGas Company for 10 years, where he held a number of high-profile positions, including General Accounting Manager. Hamed also worked for another 5 years at Qatar University's Administrative Department.

He holds a bachelor's degree in Accounting from Qatar University and an Executive MBA from the University of Plymouth (UK). He also has specific expertise in audit, project management and executive leadership. Hamed is Board Member of Qatari Association of Certified Public Accountants QCPA (2018 – 2021 cycle).



Hanifa Ymer

LEADER – MORISON GCC ESG PRACTICE

Hanifa Ymer is an accomplished ESG and sustainability leader with over 25 years of international experience spanning sustainability strategy, sustainable finance, climate change and risk management.

She currently leads the Morison GCC ESG Practice. Her distinguished career includes senior leadership roles as Vice President of ESG and Internal Audit at Mubadala Investment Company, Director of Sustainability and Climate Change at KPMG Lower Gulf and KPMG Australia, and leadership positions at Jones Lang LaSalle and Sohar International.

With experience across multiple global markets, Hanifa brings extensive expertise in sustainability strategy, governance, compliance, assurance and responsible business practices. She has also served as a Non-Executive Director at MARGRABi Luxury Retail Group, contributing to board-level oversight of remuneration, nomination, audit and risk.
Her academic and professional credentials span strategic management, sustainability, sustainable finance and climate change, complemented by specialised certifications in renewable energy and social value.

Through her leadership and practical insights, Hanifa continues to help organisations navigate the evolving sustainability landscape and create lasting impact.

Speaker Profile



CA. Joy John

SERVICE LINE LEADER – STRATEGY, GOVERNANCE & TECHNOLOGY, MORISON QATAR

CA. Joy John is a business transformation and risk management professional with over 25 years of experience across finance, governance, internal controls, technology and business advisory. Having begun his career with leading Big Four firms in India and the Middle East, Joy has spearheaded numerous business transformation initiatives, financial turnaround programmes and governance and risk management projects. He also works closely with start-ups, supporting them from ideation through inception and growth.

Currently part of Morison's ESG Practice for the GCC, Joy brings a distinctive financial perspective to sustainability. He helps organisations look beyond compliance and recognise how ESG initiatives can generate revenue, optimise costs and deliver measurable financial benefits. With a strong focus on practical solutions, technology adoption and innovation, Joy bridges business strategy, governance and finance to create sustainable value.



CA. SARTHAK AHUJA

INDIAN INVESTMENT BANKER, BUSINESS EDUCATOR, BESTSELLING AUTHOR, AND CONTENT CREATOR

Meet Sarthak — an investment banker, author, educator and a prominent voice in the world of finance and entrepreneurship.

With over 15 years of experience in investment banking, Sarthak specialises in Mergers & Acquisitions, fundraising, corporate finance, valuations and transaction advisory. Through his firm, he also advises businesses on international market entry, exports and capital structuring.

His academic and professional journey is equally remarkable. A Gold Medallist from the Indian School of Business, Sarthak became one of the youngest Indians to hold four qualifications — Chartered Accountant, Company Secretary, Cost and Management Accountant, and a degree in Finance.

But his influence extends far beyond the boardroom.

A bestselling author, he has written three books, including The Money Ball and Founder's Office, bringing complex ideas around money, business and entrepreneurship to a wider audience.

Today, his digital platforms reach an audience of over 5 million followers, generating more than 100 million views every month.

He is also a Visiting Faculty at leading institutions including ISB and has shared his insights on economics, finance and international trade at prestigious global platforms, including the Harvard Sustainability Summit, Warwick India Summit, Davos 2026 and the House of Lords in London.

A professional who bridges finance, business and the power of ideas, Sarthak represents a new generation of thought leaders shaping conversations beyond traditional boundaries.

Speaker Profile



CA. Arpit Kabra

CENTRAL COUNCIL MEMBER, ICAI

Quick decisions, swift execution, and impactful results—these define the action-oriented, results-driven personality of CA Arpit Kabra!

CA Arpit Kabra is a young, dynamic, and visionary leader who has made a significant impact in finance, forensic accounting and leadership. As one of the youngest Central Council Members of the Institute of Chartered Accountants of India (ICAI), he has demonstrated leadership, innovation, and commitment to advancing the profession. A Bcom from Mumbai University, he is a CA and CS and is pursuing LLB

Arpit has led progressive reforms, technology-driven initiatives, and skill development programs, benefiting members, professionals and students. His passion for empowering the next generation has resulted in pioneering initiatives that enhance knowledge, ethical leadership, and career opportunities for aspiring Chartered Accountants.

A tech-savvy problem solver, Arpit sir never accepts "NO" as an answer, ensuring that every challenge is met with practical, innovative solutions. His forward-thinking approach has transformed the way Chartered Accountants engage with forensic accounting, corporate governance, and business restructuring, setting new benchmarks in the profession. His passion for learning and sharing knowledge has led him to conduct over 4,19,000 man hours of training.

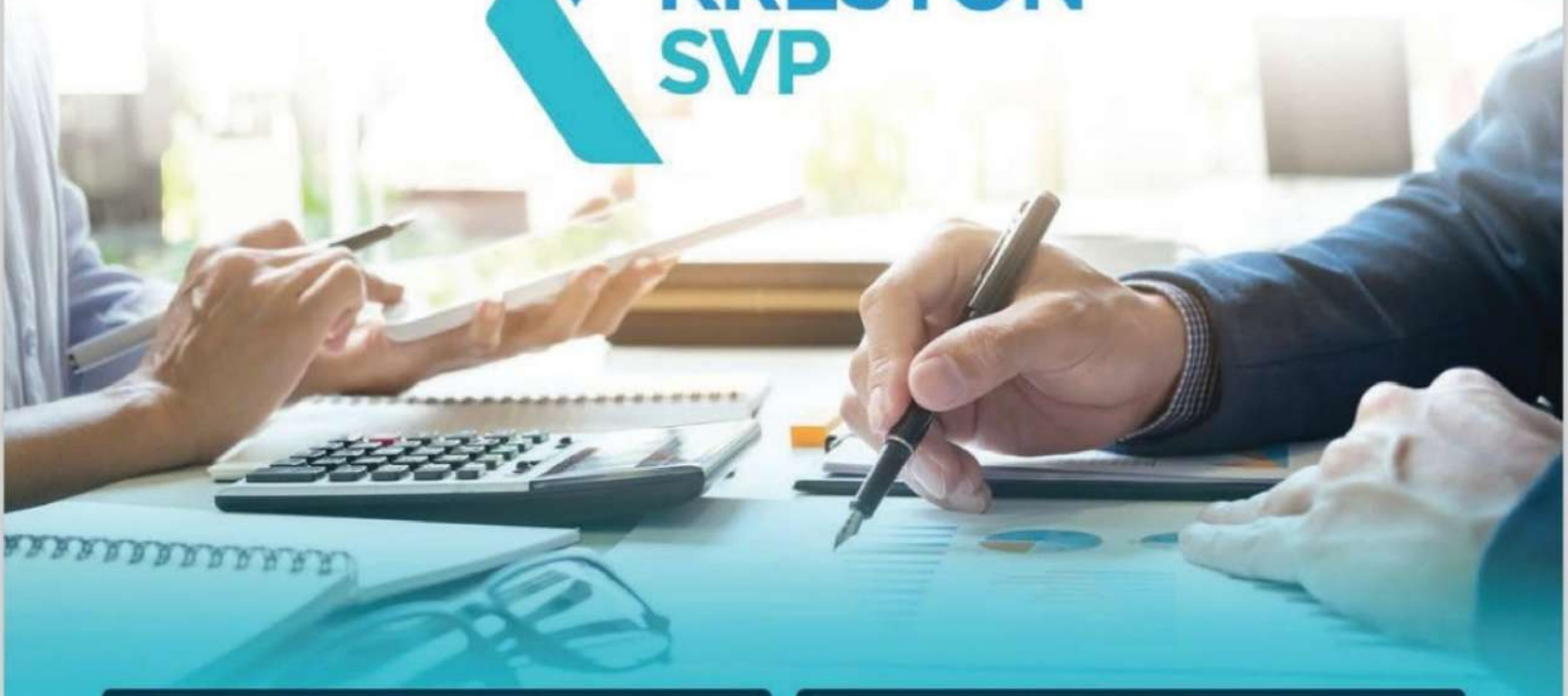
His remarkable contributions have been recognized on both national and international platforms, including the prestigious "International Excellence Award" at the British Parliament in London, UK. Beyond his professional achievements, he actively contributes to society's growth and promoting mental health through Emotional Quotient (EQ). He believes in the power of meditation and is a keen Art of Living follower, committed to spreading the power of Meditation to the youth of the nation.

Partner, Forensic and Stressed Assets Advisory at J C Kabra and Associates, Chartered Accountants (JCKCA) having head office at Mumbai and 13 offices with a team of 180+ people throughout India. He is an exemplary speaker with passion for inspiring professionals.

Has Launched a Youtube Podcast channel "VictoryTox" and "Skills with Arpit"

With a visionary mindset and a deep understanding of learner, CA Arpit Kabra continues to inspire, lead, and drive meaningful change. His presence as the Speaker at this esteemed conference underscores his dedication, expertise, and commitment towards a constructive growth for members. He can be reached through his "L.I.F.T. (social media) handle @arpitkabra25 and website www.arpitkabra.in

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Speaker Profile



Manjunath Nayaker

FORMER INDIAN ACTOR

Master Manjunath, also known as Manjunath Nayaker. is celebrated for his remarkable contributions as a child actor and for his impactful professional journey in public service, infrastructure, and consultancy.

Film and TV Achievements:

Master Manjunath began his acting career at a young age and has starred in over 60 feature films and 25+ television serials across Kannada, Hindi, Telugu, and English.

He is best known for his unforgettable role as "Swami" in the classic series Malgudi Days, for which he received the National Award for Best Child Actor, the Silver Elephant International Award and Best Child Actor Award at Giffoni Film Festival, Italy, and other international accolades.

Other notable films include Agneepath (as young Amitabh Bachchan), Parameshi Prema Prasanga (State Award for Best Child Actor), Swati Kiranam (lead role in a National Award-winning film), Banker Margayya, and the Hindi classic Utsav.

He has worked with esteemed directors like the late Shri Shankar Nag, Girish Karnad and K. Vishwanath, and featured in acclaimed television projects such as Stone Boy and various serials for national broadcasters.

Awards and Honours:

Recipient of the National Award, multiple State Awards, and several International Film Festival Awards.

Honoured by the President of India and recognized by the Children's Film Society of India.

Received appreciation citations from several government departments for distinguished contributions.

Professional and Public Service Career:

Beyond the arts, Master Manjunath has excelled as a strategist and consultant in the field of e-governance, infrastructure, and public policy.

Instrumental in pioneering digital initiatives such as online results for academic boards and digitization of land records (BHOOMI Project) in Karnataka.

He currently serves as Principal Consultant at VIC Pvt Ltd, providing expert counsel for major public-private partnership projects, infrastructure development, and regulatory compliance for leading Indian and international clients.

Educational background includes an MA in Sociology, BA in Economics, English Literature and Sociology.

Speaker Profile



Nabil Ghodhbane

EY QATAR ASSURANCE LEADER AND AUDIT PARTNER

- 30+ years in audit, assurance and transactions across MENA and Africa (IFRS, ISA, PCAOB)
- Lead the rollout of Agentic AI, automation and data analytics in EY audits across MENA
- Advises high-growth tech and e-commerce companies on funding rounds and IPO readiness for Global and MENA markets
- Global Client Service Partner for multinational and family groups; led audit scope on a major MENA bank merger due diligence
- Former associate professor; Master in Financial Engineering; member of the Tunisian chartered accountants' institute
- Arabic · English · French



Raghu SD

COUNTRY MANAGER - OMAN, BAHRAIN QATAR & KUWAIT TALLY

With 15 years of experience at the intersection of technology, finance, and taxation, Raghu SD has played a significant role in expanding Tally's reach and impact across the region.

Throughout his journey with Tally, he has contributed to numerous implementations, developed customer training programmes, and conducted hundreds of training sessions and workshops during the GST rollout in India and VAT implementation in the UAE, benefiting thousands of professionals.

Currently serving as Country In-charge for Oman, Bahrain, Qatar, and Kuwait, Raghu leads regional strategies to strengthen Tally's presence across these markets. His expertise also extends to UAE taxation and VAT laws, where he represents Tally before the Federal Tax Authority for software accreditation.

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Speaker Profile



Lt. Cdr. Bijay Nair

EX INDIAN NAVAL OFFICER, VICE PRESIDENT
(MARINE OPERATIONS - INDIAN REGISTER OF SHIPPING)

Lt. Cdr Bijay Nair (retd), 49 is a commissioned Naval Officer from Indian Naval Academy and served 10 years relinquishing as LtCdr, with many medals and accolades. Have been part of Operation Talwar in 1999 (famously known as the Operation Vijay or Kargil War) and is decorated with Ops Vijay Star and Vijay Medal. Along with various other Ribbons and Medals.

In 2003 and 2004, he was awarded Commendation by Flag officer Western Naval Command, and in 2006, he was awarded the prestigious Chief of Naval Staff Commendation.

Currently, works full time as Vice President for the National Ship Classification Society . He is an Engineer PG in Marine Specialization and Weapon Controls from the Navy and an MBA from JBIMS and a Defense Program from NMIMS. Alumni of IIM Mumbai.

He is a passionate Ultra distance runner and finisher of prestigious Comrades Marathon in year 2019 and 2023 a distance of 89Kms in South Africa. Further 40 plus Full Marathons and 125 Half Marathons.

He is a National Level Gold Medalist in Shotokan Karate – Under 21 in year 1996 and is a Black Belt Dan 2. Was referee at State Level.

He is a blogger and writer with humour as his forte. He is the author of one of the best sellers titled #TheyInspire and Bhagh. BHAGH won him the Best Author Award in Humour and Entertainment at India Authors Award in 2021. Further part of 06 Anthologies.

He is founder of Did You Read Today and Did you write today. Both Literary Clubs.

He is a 15 times TedX Speaker, Josh Talk Speaker and is Founder of Youtube Channel - Fauji Talks which focusses on interviews of Veterans.

He is a Fit India Ambassador appointed by Ministry of youth and sports for 2nd term in a row.

Currently on Jio Hotstar ; he walked for vardi stores in Pitch to get Rich show.

He has been on shows of various eminent personality including Major Gaurav Arya; Raj Shamani; Ranveer Allahbadia; keerthi history; Better India; Officials of Human Mumbai; Dabur Podcast and many more.

His stories were published by Better India; Officials Humans of Mumbai and many other pages; including international magazines.

He was honoured by Rashtramara Jijau Award from Guajarat state in Jan 2026 for his

contribution to upliftment of underprivileged students. Veerjijamata Award 2025 from Jijau Foundation Maharashtra.

July 2026 saw a book release on his life by one of the ace publishers of India Shristi Publications. Titled “Against the Tide” with an International release in Bahrain . Currently ranked 5 star on Amazon.

A very well loved public figure with huge following on social media.

And yet he believes the best thing happened to him in his life is being a father his strength his daughter Shloka and his everything his beautiful friend and wife Mala.

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Speaker Profile



CA. Anand Rathi

CHAIRMAN, ANAND RATHI GROUP

Born on 25th June 1946, Mr. Anand Rathi had his upbringing and education in Jodhpur. He is a gold medalist Chartered Accountant of 1966 and has experience of more than 55 years. Mr. Anand Rathi, is presently the Chairman of Anand Rathi Group (ARG).

Anand Rathi is a leading financial services company in India, with all India presence. Founded in 1994, Anand Rathi has grown to become one of India's leading financial services companies offering a range of services ranging from Investment services across Asset classes to Private Wealth, Institutional Equities, Investment Banking, Insurance Broking and NBFC. Anand Rathi is now a leader in the Indian financial services industry and has become a trusted name for millions of investors. The company has built a strong reputation for its commitment to delivering quality services and products to its customers.

Mr. Rathi was President of the Bombay Stock Exchange for 2 years from April 1999 to 2001. He played a key role in setting up of online trading system in BSE, Trade Guarantee Fund and Central Depository Services Ltd. BSE had the honour of hosting President Bill Clinton of USA, Prime Minister Atal Behari Vajpayee and many other dignitaries during his tenure as President.

Before establishing his own company, Mr. Rathi was Senior President Indian Rayon & Industries (Aditya Birla Group) and had set up Birla Global Finance and Birla Mutual Fund, financial services business of Aditya Birla Group.

He was a member of the Central Council of the Institute of Chartered Accountants of India during 1985-1991. He is member of managing committee of IMC. He has been a regular speaker on various platforms.

He is associated with various Social and Philanthropic organizations. He is Chairman of Brahma Savitri Ved Vidyapeeth, Pushkar, a school teaching Yajurveda to around 125 students. He is associated with the protection and development of Desi cows and involved in development of Panchgavya medicines based on cow urine and other cow products.



Dilip Vengsarkar

FORMER INDIAN CRICKETER AND CAPTAIN

Mr. Dilip Vengsarkar is a distinguished former Indian cricketer and captain, celebrated for his elegant batting and outstanding contribution to Indian cricket.

With 116 Test appearances and 129 One Day Internationals, he established himself as one of India's most accomplished batsmen. He was a key member of India's historic 1983 Cricket World Cup-winning team and later led the national side as captain.

One of the defining achievements of his career was scoring three Test centuries at Lord's, a remarkable feat that earned him a special place in cricket history.

His contributions have been recognised with several prestigious honours, including the Arjuna Award, the Padma Shri and the BCCI's Col. C. K. Nayudu Lifetime Achievement Award.
His journey embodies the spirit of excellence, perseverance and leadership — values that resonate with our theme , UTKARSH: Beyond Boundaries.

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Speaker Profile



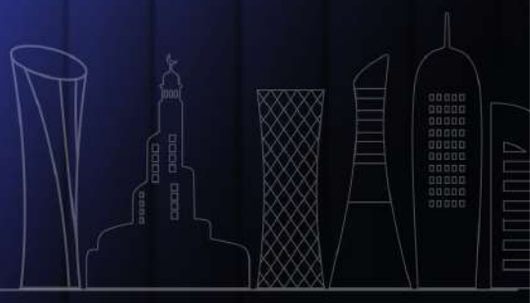
Vivek Oberoi

ACTOR
MANAGING DIRECTOR & CO-FOUNDER AT BNW DEVELOPMENTS

Vivek Anand Oberoi, a versatile talent, has made significant contributions to Indian cinema, entrepreneurship, and philanthropy. As Managing Director and Co-Founder at BNW Developments, he oversees various ventures with a strong focus on ethical and sustainable business practices. In his acting career, Vivek has starred in over 47 films across seven languages, earning critical acclaim for his diverse roles in both commercial and independent cinema. His portrayal of characters in films like Company, Saathiya, Omkara, and Rakta Charitra cemented his reputation as a versatile actor.

Vivek's digital series Inside Edge garnered an International Emmy nomination, showcasing his ability to transition seamlessly between traditional and digital platforms. Beyond the screen, he is an influential philanthropist. Recognized by Forbes as one of the Top 40 global philanthropists, he founded projects like the "Devi" initiative, providing support for underprivileged girls, and works extensively with Cancer Patients Aid Association. His family office oversees multiple ventures, blending his business acumen with his dedication to social causes, making him a dynamic figure in entertainment, business, and humanitarian work.

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CA. Ankur Aggarwal

FOUNDER AND CHAIRMAN OF BNW DEVELOPMENTS

It gives me immense pleasure to extend my heartfelt congratulations to the ICAI Doha Chapter on its 12th Annual Conference, “UTKARSH - Beyond Boundaries.”

For me, the CA fraternity has always been much more than a professional community. It's a family bound together by discipline, integrity, resilience and an instinct to keep learning. The qualification may begin with numbers, but the journey teaches us something far greater: how to think with clarity, lead with responsibility and create value wherever we go.

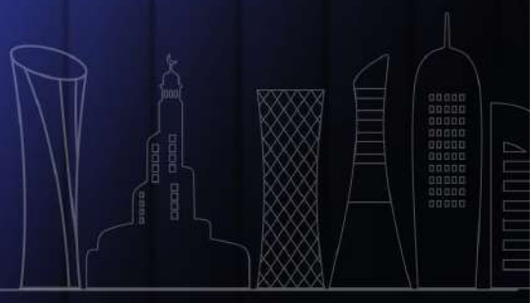
As a Chartered Accountant and an entrepreneur, I have carried these lessons through every stage of my own journey. Building businesses, entering new markets and navigating uncertainty have repeatedly reinforced one belief: strong foundations give us the confidence to go beyond boundaries.

That is why the theme "UTKARSH" resonates so deeply. Progress is not simply about going further; it is about becoming more capable, more courageous and more purposeful along the way.

My warmest wishes to the ICAI Doha Chapter, its leadership, members and the entire CA fraternity for a truly inspiring conference and many greater milestones ahead.

Dr. (CA) Ankur Aggarwal
Founder and Chairman, BNW Developments

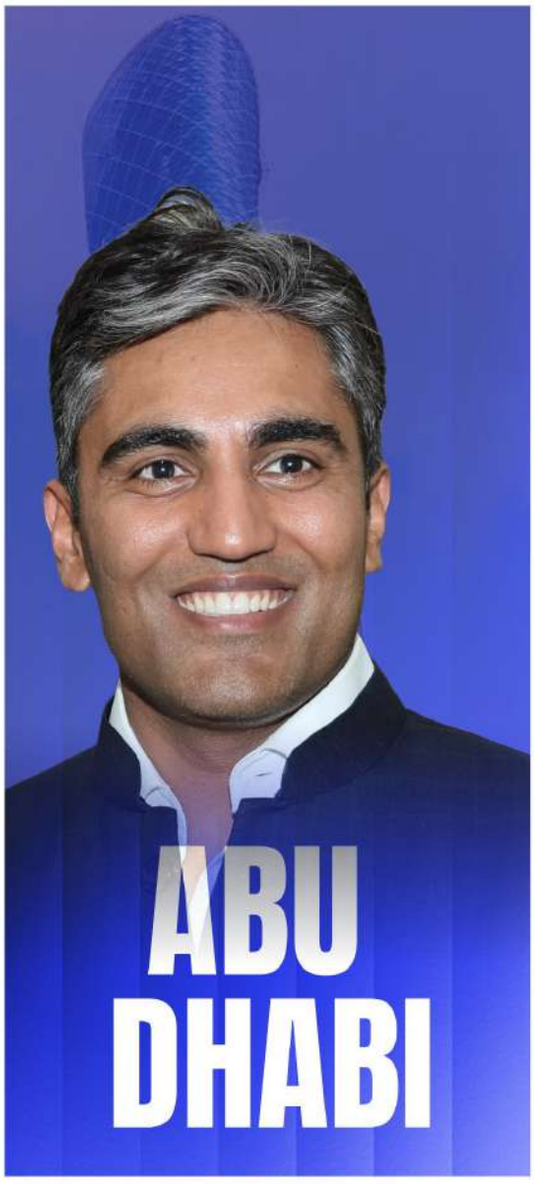
Messages from Chairpersons – Beyond Boundaries



Utkarsh
BEYOND BOUNDARIES

12th Annual Conference 2026

Doha Chapter of the Institute of Chartered Accountants of India



Overseas *Message*

CA. Rohit Dayma

CHAIRPERSON, ICAI ABU DHABI CHAPTER

It is a pleasure and a privilege to extend my warmest greetings to the ICAI Doha Chapter on the occasion of its 12th Annual Conference, "Utkarsh – Beyond Boundaries."

The theme beautifully captures the journey of our profession today. Boundaries are no longer defined merely by countries or borders; they are being redefined by knowledge, technology, collaboration and the courage to look beyond what is familiar.

As overseas chapters of ICAI, we experience this every day. We bring together professionals from diverse backgrounds, connect India with the global business community, and create platforms where ideas travel freely across borders. In many ways, our chapters are not just communities of Chartered Accountants—they are bridges between people, markets and opportunities.

I congratulate the entire team of ICAI Doha Chapter for bringing together this distinguished gathering. May this conference inspire us to think bigger, collaborate deeper and continue our collective journey towards Utkarsh — not just beyond boundaries, but beyond expectations.

I look forward to joining the ICAI Doha family and celebrating this wonderful occasion together.

CA Rohit Dayma
Chairperson
ICAI Abu Dhabi Chapter

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Overseas *Message*

CA. Viinod Rathi

CHAIRPERSON, ICAI BAHRAIN CHAPTER

"Utkarsh means rising, progress and excellence - a powerful thought for a profession that must continuously evolve.

Beyond Boundaries takes this thought even further. Today, the boundaries between finance and technology, profession and business, and local and global opportunities are rapidly disappearing. Our true Utkarsh lies in having the courage to move beyond these boundaries, embrace new possibilities and create a larger impact.

My heartiest congratulations to the ICAI Doha Chapter on its 12th Annual Conference and this inspiring theme.

May Utkarsh inspire us to rise higher, think wider and go beyond boundaries."

CA Viinod Rathi
Chairperson
ICAI Bahrain Chapter



Overseas *Message*

CA. Jitender B. Sharma

CHAIRPERSON, ICAI KSA CHAPTER

Every year, the ICAI Doha Chapter introduces a thought-provoking theme that inspires professionals to elevate their skills and prepare for the evolving challenges of the accounting and finance profession. This year's theme, "Utkarsh - Beyond Boundaries," resonates deeply with the spirit of continuous learning, excellence, and sustainable growth. Utkarsh symbolizes collective pursuit of achieving higher standards, embracing innovation, and striving for professional success while creating long-term value for society.

The concept of going "Beyond Boundaries" encourages us to challenge conventional thinking, explore new possibilities, and adapt to the rapidly changing global business environment. It motivates professionals to develop innovative mindsets, enhance their competencies, and contribute meaningfully to the future of accountancy.

I am truly looking forward to attending the 12th Annual Conference, gaining valuable insights and engaging in meaningful discussions with fellow members. More importantly, I hope to embrace the Utkarsh mindset and build lasting connections within the ICAI community.

Regards
Jitender B. Sharma

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Overseas *Message*

CA. Venkata Ramana Badida

CHAIRPERSON, ICAI KUWAIT CHAPTER

It gives me a great pleasure to extend my warm greetings and best wishes to the ICAI Doha Chapter, its managing committee & my dear friend CA. Arun Somanathan on the occasion of its flagship event the 12th Annual Conference themed "UTKARSH - Beyond Boundaries."

The theme Utkarsh beautifully reflects the journey of our profession. It is not just about reaching the top, but about the beautiful journey of rising, flourishing, and inspiring others along the way.

The tagline "Beyond Boundaries" makes this message even more meaningful as today, our profession goes far beyond traditional roles and geographical boundaries.

Congratulations to the brilliant team behind this conference. You didn't just plan an event; you embodied the very spirit of excellence and progress that the theme stands for.

On behalf of the ICAI Kuwait Chapter, I extend my warmest wishes for a successful and memorable 12th Annual Conference. This event has found the perfect captain to steer it towards greatness.

May Utkarsh not just be this year's Conference theme, but a compass that guides our profession & our communities for years to come.

Thank you.

Warm regards,
CA Venkata Ramana Badida
Chairman - ICAI Kuwait Chapter



Overseas *Message*

CA. Sangeetha Suresh Kumar

CHAIRPERSON, ICAI OMAN CHAPTER

It gives me immense pleasure to extend my warmest greetings to the ICAI Doha Chapter on the milestone occasion of its 12th Annual Conference, "Utkarsh – Beyond Boundaries".

The theme, Utkarsh, perfectly reflects the dynamic evolution of finance and accounting professionals today. As global markets, technology, and economic landscapes transform, chartered accountants are called to transcend traditional roles—embracing innovation, sustainability, and visionary leadership beyond conventional geographic and strategic borders.

The ICAI Doha Chapter continues to serve as a beacon of excellence, fostering continuous learning and strong community connections among members in Qatar. I commend the Managing Committee, organizers, and members for their dedication to advancing professional standards and organizing this impactful conference.

I wish the 12th Annual Conference every success. May this flagship event inspire insightful discussions, forge valuable connections, and empower our fraternity to reach new heights of success.

CA Sangeetha Suresh Kumar
Chairperson
ICAI - Oman Chapter



Overseas *Message*

CA. Rishi Chawla

CHAIRPERSON, ICAI DUBAI CHAPTER

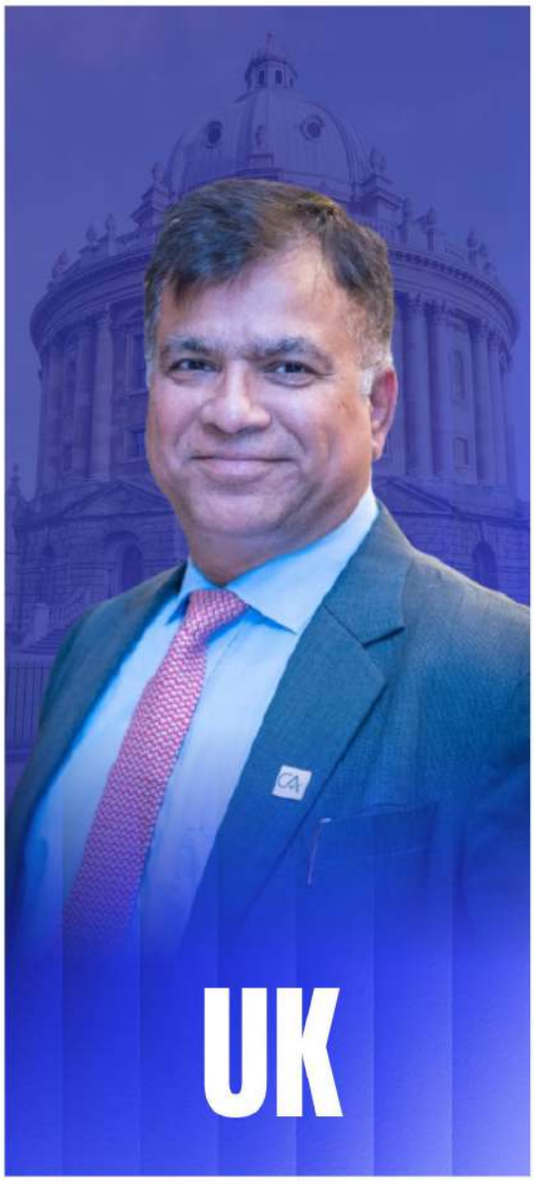
It gives me immense pleasure to extend my warm greetings to the ICAI Doha Chapter on the occasion of its Annual Conference.

Such conferences are more than platforms for professional learning—they bring our fraternity together, encourage new thinking and strengthen the bonds we share across the GCC. In a world undergoing rapid change, Chartered Accountants have an increasingly important role in guiding businesses with knowledge, integrity and purpose.

I congratulate the Chairman, Managing Committee and the entire organising team for their dedication in bringing this conference to life. I am confident that the insightful sessions, distinguished speakers and meaningful interactions will enrich every participant and inspire them to embrace the opportunities ahead.

On behalf of the ICAI Dubai Chapter, I convey my best wishes for a highly successful and memorable conference. May our Chapters continue working together to strengthen our profession and serve our members.

CA Rishi Chawla
ICAI Dubai Chapter



Overseas *Message*

CA. Ajay Kumar

CHAIRPERSON, ICAI UK CHAPTER

It gives me great pleasure to extend my warm greetings to the ICAI Doha Chapter on the occasion of its 12th Annual Conference, "Utkarsh – Beyond Boundaries." This milestone reflects the Chapter's unwavering commitment to professional excellence, global collaboration, and the advancement of the Chartered Accountancy profession across borders.

The theme beautifully captures the spirit of continuous growth and the courage to transcend limitations and values that define ICAI members worldwide. As the global landscape evolves rapidly, such platforms play a vital role in fostering knowledge, strengthening networks, and inspiring members to lead with integrity and innovation.

I congratulate the Doha Chapter for curating a flagship event that brings together distinguished speakers, industry leaders, and professionals from diverse geographies. May this conference energize new ideas, deepen connections, and pave the way for greater international engagement in the years ahead.

Warm regards,
CA Ajay Kumar, Chairperson
ICAI UK Chapter

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Overseas *Message*

CA. Parveen Bajaj

CHAIRPERSON,
ICAI NAIROBI KENYA CHAPTER

The theme Utkarsh – Beyond Boundaries reminds us that real growth happens when we rise above limits—both seen and unseen. Every challenge is a chance to discover our inner strength. When we trust the invisible power guiding us, confidence replaces fear and progress becomes natural.

Our team's success is a reflection of faith, unity, and gratitude. Each milestone we achieve is not just professional—it is spiritual. It shows that with sincere effort and belief, we can overcome any obstacle and move towards excellence.

May this conference inspire every member to keep growing with courage, humility, and trust in the divine plan.

Warm regards,
CA Parveen Bajaj
Chairman

ICAI Nairobi Kenya Chapter



Overseas *Message*

CA. Pawan

CHAIRPERSON, ICAI JAPAN CHAPTER

On behalf of the ICAI Japan Chapter, I would like to extend our heartfelt congratulations to you on the successful organization of the 12th Annual Conference of the ICAI Doha Chapter, themed "Utkarsh – Beyond Boundaries."

This is a remarkable achievement, and we truly appreciate the effort, vision, and dedication that your team has put into making this conference a success. The Doha Chapter has consistently been doing an outstanding job, and this event is yet another reflection of your commitment to excellence and service to the professional community.

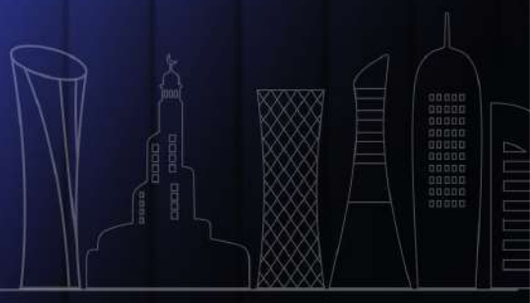
We, at the ICAI Japan Chapter, are a relatively small but highly enthusiastic group of around 40 members. While small in number, our members are deeply committed to supporting both the business and professional community. We actively support Japanese companies by sharing information on opportunities in India, and we also provide guidance to the Indian diaspora in Japan on tax and regulatory matters that affect them locally. In addition, our members collaborate closely with one another and continue to support each other in a spirit of professional camaraderie.

It is truly inspiring to see chapters such as yours raising the bar and creating meaningful platforms for engagement, learning, and connection beyond geographical boundaries. The theme of this year's conference, "Utkarsh – Beyond Boundaries," is both powerful and timely, and we are sure the event will leave a lasting impact on all participants.

Please convey our best wishes and compliments to the entire Doha Chapter team for this excellent initiative. We wish you continued success in all your future endeavors and look forward to greater interaction between our chapters.

Regards
Pawan

From our Member's Pens



12th Annual Conference 2026
Doha Chapter of the Institute of Chartered Accountants of India



CA. Govindaraju Kandipal, FCA
MEMBER - ICAI DOHA CHAPTER

A 15-Year Journey of Strategy, Resilience and Leadership in Doha

Fifteen years ago, when I arrived in Doha, I carried with me the rigorous foundation of an Indian Chartered Accountant and a simple ambition: to learn, contribute and create meaningful value.

Qatar in the early 2010s stood at the threshold of extraordinary transformation. Over the next decade and a half, I had the privilege of witnessing—and, in my own professional sphere, contributing to—that remarkable journey. In the process, Doha transformed not only its skyline and economy, but also fundamentally reshaped my understanding of what it means to be a Chartered Accountant.

The theme "Utkarsh – Beyond Boundaries" resonates deeply with my journey. Going beyond boundaries is not merely about crossing geographical borders. It is about moving beyond the conventional archetype of the Chartered Accountant as a retrospective scorekeeper and stepping into the vanguard of enterprise strategy, cross-border leadership, and institutional resilience.

From Financial Custodian to Strategic Partner

When I began my career in Qatar, technical competence—financial reporting, IFRS, internal controls, budgeting, compliance and audit—was fundamental. But I soon realised that technical knowledge earns us credibility; understanding the business earns us influence.

Over the years, my responsibilities evolved from analysing historical numbers to participating in forward-looking business decisions. I worked across financial leadership, governance, risk management, capital discipline and operational transformation. One particularly valuable experience was helping design and execute cross-border operational migrations, centralising functions such as finance, human resources, procurement and cost estimation into shared-service models while preserving governance, controls and compliance.

Similarly, navigating Qatar's evolving tax, transfer-pricing and regulatory environment reinforced an important lesson: compliance should never be treated merely as an obligation. Done intelligently, it can become a catalyst for stronger systems, better governance and operational efficiency.

My greatest learning has therefore been simple: a finance leader must understand the language of operations, people, risk and strategy—not numbers alone.

Thinking Several Moves Ahead

Chess has always fascinated me, and over the years I have discovered striking similarities between chess and financial leadership.



I achieved my FIDE Arena International Master title in 2020—a milestone I attained while managing a demanding CFO-level role at ALTRAD. This achievement perfectly illustrates a core principle of strategic finance: a chess player cannot make a move by looking only at the present position. Every decision must consider its consequences several moves ahead.

Finance leadership demands the same discipline.

Finance leadership demands the same discipline. Liquidity must be protected before pressure arrives. Risks must be identified before they become crises. Investments must be evaluated not merely for immediate returns but for their long-term strategic consequences. And perhaps most importantly, both chess and business teach us the value of patience. Sustainable success rarely comes from one spectacular move. It comes from hundreds of disciplined decisions, consistently made with clarity and purpose.

In an increasingly uncertain global environment, the Chartered Accountant must therefore evolve from reporting what happened to anticipating what could happen next.

Technology and the Human Edge

The finance profession I entered is very different from the profession we see today.

Cloud platforms, automation, data analytics and artificial intelligence are rapidly taking over repetitive activities that once consumed enormous professional effort.

I see this transformation not as a threat, but as an opportunity.

As machines become better at processing information, human qualities become even more valuable: judgement, ethics, communication, creativity, empathy and leadership. The Chartered Accountant of tomorrow must be comfortable with both financial models and human conversations—with technology as well as teams, and with compliance as well as transformation.



My own leadership journey has reinforced the importance of mentoring people, developing multinational teams and encouraging finance professionals to become proactive business advisers. Recently completing ICAI's AI certification highlighted how our profession must continuously evolve to remain relevant in an AI-enabled world.

Qualifications establish our professional foundation. Integrity, adaptability and our ability to develop others determine the legacy we leave behind.

ICAI Doha: A Professional Family

One of the most rewarding aspects of my years in Qatar has been my association with the ICAI Doha Chapter. Far from home, the Chapter has been much more than a professional forum. Over the years, it has provided continuous learning, friendships, intellectual exchange and a shared identity. It has also played an important role in sustaining the reputation and contribution of Indian Chartered Accountants in Qatar.

Our profession becomes stronger when experience is shared. Mentoring younger professionals, exchanging ideas with peers and contributing knowledge to the wider community have therefore been among the most meaningful dimensions of my journey. I have attended over 100 seminars, and each has reinforced my commitment to continuous professional growth.

Professional achievement also needs balance. Family, intellectual pursuits, mentoring and meaningful ventures outside our immediate professional responsibilities provide the perspective necessary for sustained leadership. Success acquires its fullest meaning when it is connected to purpose.

Beyond Boundaries: The Road Ahead

As Qatar progresses towards Qatar National Vision 2030, with its emphasis on economic diversification, digital transformation and sustainable development, Chartered Accountants have an extraordinary opportunity to contribute.

To younger professionals beginning their careers, I would share a few lessons from my fifteen years in Doha:

- Look beyond debits and credits. Understand the business behind the numbers.
- Never stop learning—the knowledge that brought you here may not be enough to take you where you want to go next.
- Embrace technology, but never surrender professional judgement.
- Protect your integrity. It is the one asset that should never be negotiable.
- Develop people around you. Leadership is measured not only by what you achieve, but by what others become because you helped them grow.
- And above all, think several moves ahead.

The Journey Continues

For me, Utkarsh is not a destination. It is the continuous pursuit of excellence—the willingness to learn, adapt, lead and contribute beyond the boundaries we once imagined for ourselves.

Fifteen years in Doha have taught me that our CA qualification may open the first door, but curiosity, courage, integrity and continuous learning determine how far the journey takes us.

(The best chapters are yet to be written.)

Best Compliments *From*

ORACLE



CA. Prakash Somani
MEMBER - ICAI DOHA CHAPTER

What Working in Qatar Taught Me About Professional Resilience?

Six years ago, a friend told me, "I'll stay in Qatar only two more years."..... He is still here.

I won't name him, but he knows who he is.

I landed in Qatar 10 years ago with a simple plan: work for a while, learn something, go back home. Ten years later, I'm still here, and I've stopped saying "just two more years." Now I say "let's see."

Every expat knows this story. We all arrive with a plan, and then life quietly changes it. So I want to share a few things this journey taught me. They aren't fancy or technical. I learned them slowly, and sometimes the hard way.

1. Your qualification opens the door, but you have to walk in

When I first arrived, I thought my CA qualification would do all the talking. It does open doors, and I'm grateful for that every day. But nobody in the Gulf cared about my rank or my attempt count. They cared about one thing: can you solve my problem before this weekend?

The degree gets you the interview. After that, it's your work, your attitude, and whether you return calls and emails on time.

2. The whole world sits in one meeting room

In India, I was used to work with people who thought like me, ate like me and even argued like me. Here, one meeting can have colleagues from India, Pakistan, Philippines, Egypt, Jordan, Sudan and Qatar. Everyone has a different accent, a different way of saying "yes," and a different meaning of "I'll try." And yes, sometimes we talk in Hindi and Mewadi as well (when I meet my Mewadi friends).

3. Rules change. Keep a cup of tea ready.

If you work in accounting in this region, you know that nothing stays the same for long. VAT arrived in many Gulf countries. Then corporate tax. Then new reporting requirements, new e-invoicing rules, new deadlines, new portals. Just when you understand one circular, another one shows up.

At first, this used to stress me out. I felt I was always one step behind. Then I realised that everyone was one step behind. The only difference was who was willing to read the new rule and figure it out quickly.



Resilience, in our profession, is often just this: staying curious when you'd rather stay comfortable. The CA who says "Let me read it and come back to you" is worth more than the one who pretends to know everything.

4. Busy season is not a personality

Let's be honest. We accountants are proud of our long hours. Dec year-end (Mar back in India), audits, closing... We compete over who is more tired. "I slept only four hours," someone says, and the whole room looks at him or her with respect.

But somewhere along the way I learned that being tired all the time is not a sign of being good at your job. It usually means the planning was poor, or the process was broken, or you said yes to everything.

The people who lasted longest in this profession were not the ones who worked the most hours. They knew when to switch off, took their leave, went for a walk, and had something in life other than Excel or AI like ChatGPT or Claude.....Yes, such things exist.

5. Being away from home teaches you what matters

This is the part nobody writes on their LinkedIn profile.

In 10 years, I have missed weddings, festivals and birthdays. My parents got older on video calls. I have said "I'll come next time" more often than I like to admit. Some days, it's lonely, even in a country full of Indian people.

But this is also where community matters. The friends I made here, in the office, in the neighbourhood and through the ICAI Doha Chapter, became my second family. They showed up when I needed a hand, a drop or pickup at the airport, or just a cup of chai and someone to talk to.



If you're new here, my advice is simple: don't be alone. Go to the events. Attend the seminars. Talk to the senior members, and don't be shy. Most of them were confused newcomers once, too. (Some of them are still confused, but they hide it well.)

6. Failing is part of the job description

I have made mistakes. A wrong classification, a missed deadline, a reconciliation that didn't reconcile for many days. I remember each one because that feeling is hard to forget.

What I learned is that the mistake itself is rarely the real problem. What matters is what you do next. Do you own it? Do you fix it? Do you learn from it? Most managers, clients and colleagues can forgive an honest mistake. What they can't forgive is hiding it.

So, what is resilience?

After all these years, I don't think resilience is about being tough or never getting tired. To me, it looks much simpler:

- Keep learning, even when the rules change again.
- Respect people, even when you don't fully understand them yet.
- Take your work seriously, but not yourself.
- Ask for help, and offer it too.
- Remember why you started.
- Build your network (attend Doha Chapter events).

The Gulf has given me a career, a wider view of the world, and friends from every corner of it. It has also taught me patience, mostly while chasing signatures and final versions that were never final.

And my friend? Last I heard, he's still leaving "in two years." I've stopped asking. I think he has become part of the Doha skyline.

The theme of this year's conference is Beyond Boundaries. For me, the biggest boundary I crossed wasn't a border or a time zone. It was the one in my own head that said, "I'm not sure I can do this."

Turns out, I could. And so can you.



CA. Girish Jain
MEMBER - ICAI DOHA CHAPTER & PAST CHAIRPERSON

The CFO as a bridge between ambition and execution

(Written by CA Girish Jain, past Chairman of ICAI Doha Chapter, a long-time resident of Qatar and currently working as CFO of Al Khaleej Auto)

Over the past 27 years in Qatar, I have held senior finance leadership roles across the shipping, energy and automotive industries, including with Qatar Shipping Company, QatarEnergy LNG and Volkswagen. Each sector has demanded a different understanding of markets, operations, financial regulations, capital investment and risk. Working alongside talented colleagues in these organisations has shown me how much depends on the quality of decisions made long before their results appear in the financial statements.

These experiences have shaped my understanding of the many roles a finance professional can play. Our foremost responsibility is to safeguard the integrity of financial information. We also help shape growth strategy, arrange and manage funding, identify risks, strengthen controls and guide investment decisions. We bring the financial and operational sides of a business together, asking whether its plans are affordable, practical and supported by the right people and systems.

For a CFO, this means working closely with the CEO and board to turn their vision into an achievable plan. It also means having the courage to speak up when expectations are unrealistic. This is not always easy: board members may have strong views and may perceive a challenge to their assumptions as an intrusion into their decisions. A CFO should raise concerns early, support them with evidence and remain firm when leadership needs to understand the risks of a proposed course of action.

My experience has also taken me beyond the finance department. Through internal audit, professional bodies and public speaking, I have learned the value of asking clear questions, listening to colleagues and explaining complex matters in a way that helps people decide. Those skills have become especially useful in my current role, as I help my organisation in Qatar establish a subsidiary in the United Kingdom.



It is a personal example of this year's conference theme, "Utkarsh – Beyond Boundaries." Crossing a border involves far more than registering a company. It means learning a new market and building an organisation capable of operating independently in unfamiliar territory. Several practical lessons from this work stand out, which I would like to share with my professional colleagues.

Funding begins before revenue.

A new venture needs cash before it can serve its first customer. People must be hired, advisers engaged, systems purchased or built, and processes developed. Once regulatory approvals are obtained and operations begin, the business may also need funding for inventory, sales and marketing. As CFO, I must consider the funding needs of both the new venture and the established business in Qatar. The amount required for launch is only part of the picture: we must also consider a delayed launch or growth that requires more funding than expected. I treat a carefully drafted cash forecast as a basis for discussion. It should make its assumptions visible and show when another funding decision may be needed. This gives management and the board time to consider their options.

An IT decision is a business decision.

Technology shapes how customers apply, how credit decisions are made, how agreements are administered, what information management receives and how regulatory reporting is handled. Selecting systems while the organisation is still being built is challenging. The team needs to define its processes before it can give suppliers clear requirements. It must also understand how the systems will work together and whether their data will support dependable accounting and reporting. Years of working with different businesses have taught me to look beyond a supplier's initial quotation. Implementation, integration, ongoing charges and the effect of delays all belong in the decision. Asking these questions before signing a contract can prevent difficult conversations and unexpected change orders later.



Learn the rules of the new market.

My years in Qatar have given me familiarity with its business environment. Working on a UK venture has required me to become a learner again. A UK company has continuing Companies House obligations, including annual accounts and confirmation statements. Directors must also understand applicable identity-verification requirements. A proposed regulated finance business faces a separate licensing process, supported by a business plan, policies and operating procedures. The practical challenge is to bring these requirements into one timetable. A filing deadline, licensing milestone, recruitment decision and IT delivery date may sit with different people, but a delay in one can have a domino effect. Local professional advice helps, as does assigning clear responsibility within the business.

Build the team behind the plan.

A forecast cannot implement a system. People do that. A new organisation needs capable local leadership, defined responsibilities and a way to raise problems early. Distance makes communication between the parent and subsidiary particularly important. Local management needs room to make appropriate decisions, while the parent and board need a reliable view of progress, spending and risks. Reporting should help both sides act, rather than simply record activity. This is where I see the CFO's role as a bridge. Financial figures remain essential, but they are most useful when connected to the work behind them. If a forecast assumes a system will be ready next month, I need to understand whether the supplier, the team and the processes are ready too.



Keep ambition grounded as plans change.

A supplier may need more time, a regulatory question may require further work, or a hiring decision may alter the sequence of activities. Each change can affect cash, timing and the organisation's readiness to operate. The CFO should explain those effects clearly, revisit the assumptions behind the plan and help the CEO and board make a considered decision. When a target cannot be met with the available time, funding or people, we owe our colleagues an honest assessment and a practical way forward.

After so many years in Qatar, I am still encountering situations that require me to learn. To me, that is part of the spirit of Utkarsh: carrying the knowledge we have gained into unfamiliar territory while remaining open to what it can teach us.

The CFO cannot build a new business alone. But by supporting the CEO and board with sound judgment—and speaking candidly when a plan needs to change—we can help turn their vision into reality.



Dr. CA.M. Ganeshan

Our Journey in Doha — More Than a Career

A Message to Chartered Accountants in Qatar

There is a special emotion attached to the word "Doha" for many of us. For some, it was a chosen destination; for others, an unexpected opportunity. We arrived carrying dreams, responsibilities, and uncertainty, leaving behind the familiar surroundings of our homeland. We hoped our CA qualifications, hard work, and determination would build a better future.

For Chartered Accountants, Doha has been far more than a place of employment—it is a significant chapter of our lives, much like the Doha Chapter. We have spent, or are spending, our most productive years here building careers, raising families, forming lifelong friendships, and witnessing Qatar's remarkable transformation. But every journey has both sunshine and shadows.

Do Not Let the Downs Define You

There are moments in every CA's career when things do not go as expected. You may miss a promotion or remain stagnant, lose a higher position, feel overlooked, or face difficult colleagues and peers. At such moments, it is natural to feel very disappointed.

But remember: a difficult chapter is not the end of our life story. Do not allow one person's opinion to determine your worth, or one unsuccessful year to erase years of achievement. Never compare your journey to someone else's. Some careers rise quickly; others take longer. Some become CFOs early; others find fulfilment in titles that are less impressive but satisfying. Treat these variations as part of life's journey rather than a reflection of your intelligence, experience, or maturity. Every CA has already proved their ability by qualifying and has nothing more to prove to the world. Never underestimate your capacity, courage, capabilities, and commitment. Success is a journey, not a race. What matters is knowing you gave your best, remained honest, treated other people or your colleagues well, and never gave up in life in Doha or elsewhere.

We Are Custodians of Trust

As Chartered Accountants, we occupy a unique position. Behind every number we report or crunch, there are investments, families, and critical business decisions. People trust our judgment.

Our responsibility is to protect the organization through truth, professional judgment, and integrity. When we discover a problem, we must have the courage to speak up. When we make a mistake, we must have the honesty to acknowledge it. When asked to compromise our principles, we must have the strength to say NO.



At the same time, we should not be mere fault-finders. A truly valuable CA helps find solutions rather than becoming part of the problem, strengthens controls within the organization and improves performance of self and company. Our employers should always feel absolute trust when a CA is in the room or in the meeting.

Let Our Conduct Uphold Our Profession
When we live and work abroad, our behaviour reflects on our profession and our country. The way we speak to receptionists, drivers, junior employees or senior executives says more about us than our designation ever will. Let us remain humble. Our degrees may be framed on our walls, but our character is what people remember for a long time.

Give Something Back
In the beginning of our careers, we ask: "What can I achieve?" Later in life, the question must change to: "What can I give back to the employer and the society at large?"

We have received, and are still receiving, immense knowledge, financial stability, and opportunity from our years in Qatar. We should give something back, and we do not need to wait until retirement. We can mentor a struggling young CA, guide students about nuances of CA as a career, promote financial literacy among non-CA professionals, or assist charitable organizations like the Indian Community Benevolent Forum (ICBF) or others. Sometimes the greatest charity is not money—it is sharing knowledge, time, motivation and encouragement given to others.

Respect the Country We Call Home
Doha is a remarkable meeting place of cultures. This diversity should teach us mutual respect. Above all, we must show genuine respect to the people, culture, traditions, laws, and values of Qatar—the country whose soil has provided us the opportunity to build our career and lives. Let us be known for our courtesy, discipline, and responsible conduct as proud ambassadors of our homeland.



What Will We Leave Behind?
One day, we may all leave Doha. When that day comes, people will not remember the car we drove or perquisites we had or the salary we earned. They will remember our impact left in Doha. Will an organization say they were fortunate to have us? That is the legacy worth leaving.

Our journey here is about building a life, not just earning a living financially or materialistically. Let us accept good days with gratitude and difficult days with courage. Maintain a long-term vision and mission to truly leave a lasting legacy. In the spirit of this year's theme, "Utkarsh – Beyond Boundaries", let us go beyond our own boundaries, from self to service.

May our success never make us complacent, our failures never make us bitter, and our profession always make us responsible. May our years in Doha leave behind something far more valuable than wealth—a legacy of integrity, friendship, service, and humanity.

"From India's soil to Qatar's sands, we came to build our dreams with pride,
As Chartered Accountants, with intelligence, knowledge and values as our guide."

In Qatar we came to earn our bread and living, with knowledge as our light, As CAs, let our dependable integrity and service to all be our lasting might.

Dr. CA.M. Ganeshan

Pune/India 4th October 2026

Qatar

Audit

Tax

Advisory

Years
15+

People
50+

RSM

THE POWER OF BEING UNDERSTOOD

AUDIT

AUDIT & ASSURANCE SERVICES

- Audits and reviews of statutory and special purpose financials
- Attestation and agreed-upon procedures engagements
- Assurance services (SOC 1 and SOC 2)

OTHER SERVICES

- ICV Certification
- Accounting, bookkeeping, and payroll
- IFRS technical services
- Virtual CFO services
- Secondment services
- Audits in connection with IPOs on main and venture market
- Special audits for mergers and acquisitions
- Due diligence reviews
- Special audits in connection with litigation
- Preparation of MIS reports and financial statements compilation
- Physical count of assets and inventories along with reconciliation support

TAX

COMPLIANCE

- Tax registration
- Tax filing services
- Withholding tax
- Contract reporting
- Refund Claim Services

INTERNATIONAL

- Automatic Exchange of Information
- Transfer Pricing
- CbCR Reporting
- Pillar Two (DMTT)

ASSESSMENTS & NOC

- Tax assessments
- NOC for Transfer of shares
- NOC for CR cancellation
- NOC for retention release
- NOC for regulatory and tender requirements

DISPUTES

- Objections
- Reduction of penalties
- Appeals
- Dispute Settlement with Qatar Tax Authority (GTA)

ADVISORY

- Inbound tax advice
- Outbound tax advice

INDIRECT

- Excise Tax
- Value Added Tax

Global Presence

120 Countries

56,000+ Employees Globally

500 Offices

USD 7.7 Bn+ Revenue (FY25)

ADVISORY

STRUCTURE

- Organization design
- Business operations and process optimization
- Human capital advisory
- CFO advisory
- Supply chain management
- Change management

GROWTH

- Transactions advisory
- Feasibility studies
- PO advisory
- Fundings
- Valuations
- Financial restructuring
- Mergers & Acquisitions

RISK

- Corporate governance
- Internal audit
- Anti money laundering
- Forensics
- IT Assurance
- Policies and Procedures Manuals
- Enterprise risk management
- Business continuity
- Crisis communication

STRATEGY

- Corporate strategy
- Turnaround strategy
- Digital strategy
- Technology strategy
- Cyber (IT/OT) strategy
- ESG strategy
- Marketing and PR strategy

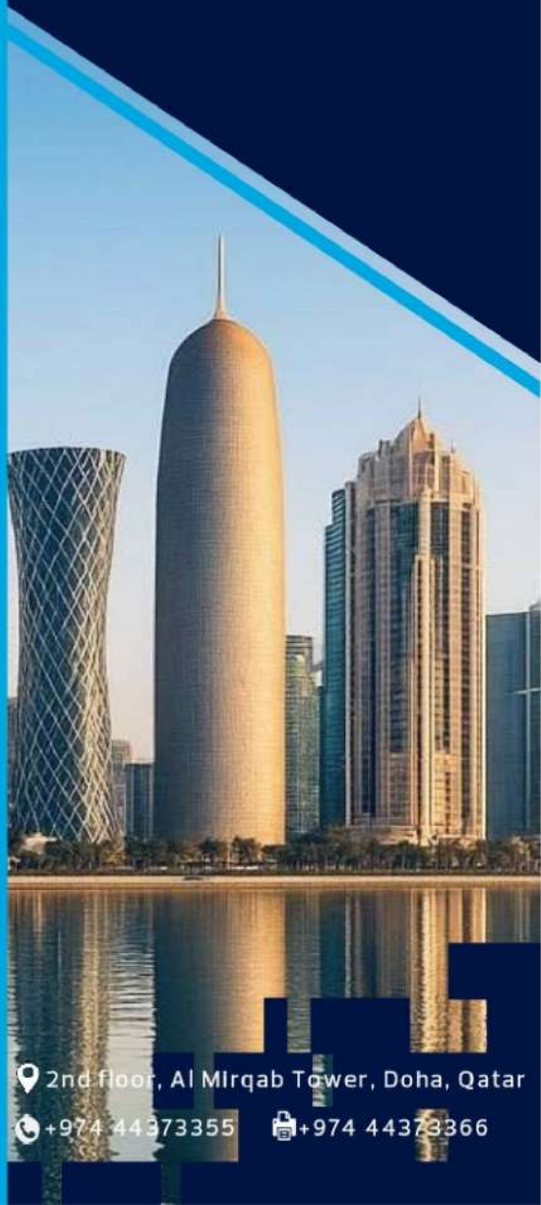
INNOVATION

- Digital transformation
- Enterprise solutions
- Cybersecurity (IT and OT)
- Data Analytics, IoT, and Emerging Tech
- Cloud Transformation & Compliance

PROJECT

- PMO setup
- Project governance
- Co-sourcing
- Outsourcing

Established over 15 years ago in 2011, RSM Auditing and Consulting & Partners is today one of the leading audit, tax, and consulting firms in Qatar. Our professional team comprises of partners and professional staff delivering a wide range of services to national and international clients.

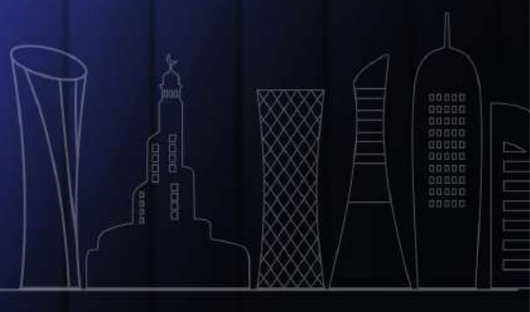


AUDIT | TAX | CONSULTING

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Moments That Matter: A Year in Frames



Utkarsh
BEYOND BOUNDARIES

12th Annual Conference 2026

Doha Chapter of the Institute of Chartered Accountants of India

DCICAI EVENTS & ACTIVITIES | 2026

October 2025

Annual Conference 2025







DCICAI EVENTS & ACTIVITIES | 2026

October 2025

Annual Conference 2025











DCICAI EVENTS & ACTIVITIES | 2026

October 2025

Annual Conference 2025







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- We provide investors with **access to proprietary deal flow** sourced from renowned and trusted developers
- Our key focus areas include **bulk transactions, underwriting opportunities,** and **distressed assets**
- Every opportunity undergoes rigorous **due diligence,** and we maintain complete transparency
- **We invest our own capital** in every recommended opportunity, ensuring full **alignment of interests, trust, and confidence.**



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DCICAI EVENTS & ACTIVITIES | 2026

October 2025

Annual Conference 2025









AI In ICAI Level 1 Certification



DCICAI EVENTS & ACTIVITIES | 2026

October 2025

AI In ICAI Level 1 Certification

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF INDIA
DOHA CHAPTER

CA INDIA

Certificate Course on AI

for Chartered Accountants (AICA – Level 1)

Leaders of AI in ICAI



CA. Charanjot Singh Nanda
President, ICAI



CA. Prasanna Kumar D
Vice-President, ICAI



CA. Umesh Sharma
Chairman, AI in ICAI



CA. Dayaniwas Sharma
Vice-Chairman, AI in ICAI

Sessions by



CA. Harpreet Singh
Certified Faculty in Machine Learning, Generative AI



CA. Alok Sethi
Expert on Finance, Taxation, Generative AI



CA. Akhil Pachori
Expert on AI in the finance and technology



October 2025
23, 4 PM - 10.00 PM
24, 9 AM - 3.30 PM
25, 9 AM - 1.00 PM

MIE
Savitribai Phule Pune University, Doha

CPE: 18Hrs

DCICAI EVENTS & ACTIVITIES | 2026

October 2025

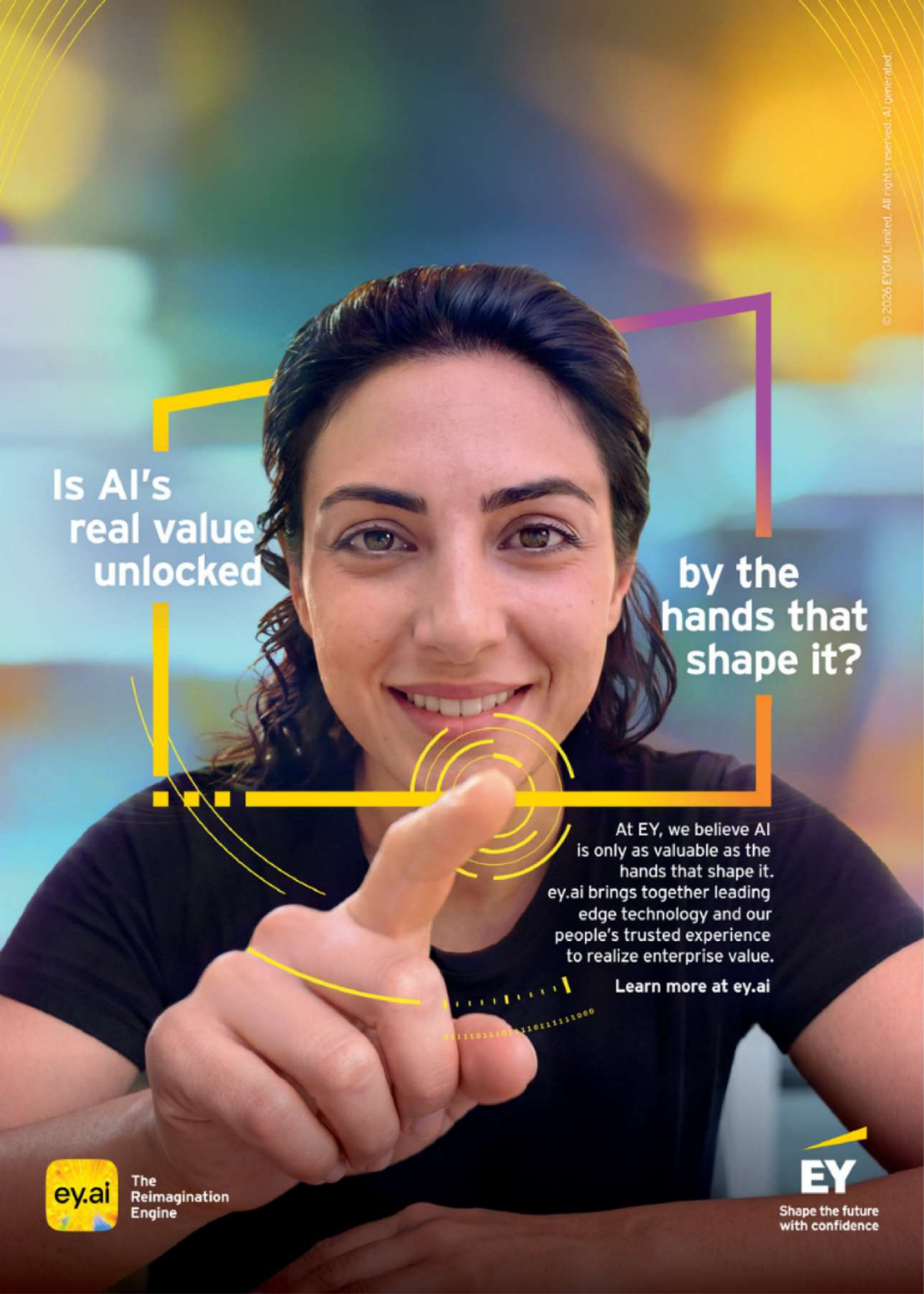
AI In ICAI Level 1 Certification










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The Reimagination Engine
EY
Shape the future with confidence
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DCICAI EVENTS & ACTIVITIES | 2026

November 2025

Investing Right From Regulations





DCICAI EVENTS & ACTIVITIES | 2026

November 2025

Gulf Times

ICAI Doha hosts 'Investing Right: From Regulations to Real Estate' session

The Institute of Chartered Accountants of India (ICAI) – Doha Chapter recently organised a CPE session titled 'Investing Right: From Regulations to Real Estate', bringing together 140 participants comprising finance and investment professionals.

The session was inaugurated by Doha Chapter chairperson Kishore Alex, who emphasised the chapter's commitment to equipping members with current knowledge on global financial and regulatory trends. The event featured two speakers who offered complementary perspectives on regulatory reforms and investment avenues.

BNW Developments chairman and founder Ankur Aggarwal shared expert insights on 'Real Estate Investment Opportunities in the GCC and India – Scope and Growth'. Drawing on his extensive real-estate experience, Aggarwal discussed key growth sectors, sustainable development trends, and regulatory enablers driving property markets across India and the Gulf. He also highlighted practical strategies for investors to evaluate projects, manage risk, and capitalise on the robust investment outlook in both regions.



The CPE session gathered 140 participants comprising finance and investment professionals.

Jomon K George, founder and managing partner, JVR & Associates and former chairman of SIRC of ICAI, delivered an in-depth presentation on 'India Update – FEMA, Taxation and ICAI Regulatory Developments'. He elaborated on India's macroeconomic strength, the new Income Tax Act 2025, non-resident taxation updates, the changing regulatory landscape under NFRA and BRSR, and the evolving expectations from the chartered accountant profession in the digital era. His session provided members with practical clarity on the cross-border compliance framework and its implications for Indian professionals abroad.

The event also featured a felicitation ceremony for the recently qualified chartered accountants from the September 2025 examination at the Doha examination centre. The event concluded with a vote of thanks by vice-chairperson Arun Somanath, who acknowledged the speakers, sponsors, and volunteers.



BUSINESS

ICAI Doha Chapter conducts Certificate Course on AI for chartered accountants

ICAI Doha chapter has hosted a Certificate Course on artificial intelligence (AICA – Level1) in Doha.

The intensive three-day programme was designed exclusively for chartered accountants to equip them with practical insights into AI, Machine Learning, and generative AI, and their applications in finance, taxation, and business decision-making.

The event witnessed enthusiastic participation from sixty members keen to explore how emerging technologies are transforming the financial landscape.

The programme was conducted under the guidance of the ICAI's leaders of AI: Chanakit Singh Nanda, president; Pravanna Kumar D, vice-president; Umesh Sharma, chairman, AI in ICAI; and Dayanwas Sharma, vice-chairman, AI in ICAI. Faculty members, including Harpreet Singh (Certified Faculty in Machine Learning and Generative AI), Alok Sethi (Expert on Finance, Taxation & Generative AI), and Akhil Pachori (Expert on AI in Finance and Technology), led the sessions, blending conceptual knowledge with live demonstrations of AI tools tailored for accounting and audit professionals.

December 2025

Career Counselling Session At MIE-SPPU 1





ICAI Doha holds career counselling session

The Institute of Chartered Accountants of India (ICAI), Doha Chapter, conducted a guest session on 'Mastering Your Future – CA Career Counselling' at MIE-SPPU Institute of Higher Education.

The session witnessed participation from over 50 commerce and aspiring CA students, reflecting strong interest in professional career guidance and mentorship, a statement said.

The session was led by chartered accountants Kishore Alex, Arun Somanath and Dinesh Babu. MIE-SPPU president and director (academics) Yasir Nainar, head of operations Dr Bimalendu B Nath, and other officials Dinesh Bakshi and Dr Saidia Jeelani extended support and encouragement to the students.

The session provided deep insights into the CA qualification pathway; career opportunities in audit, finance, taxation, consulting, and industry; skill development and strategic career planning; and real-world professional expectations and global opportunities for CAs. The speakers also engaged in an interactive Q&A segment, addressing students' queries on exam strategies, internships, work-life balance, and emerging career domains.

Addressing the gathering, Alex highlighted the Doha Chapter's continuous efforts in nurturing young talent and bridging academia with the professional world. Somanath and Babu shared practical insights from their professional journeys, inspiring students with real-life experiences. The MIE-SPPU officials appreciated ICAI Doha Chapter's initiative in bringing industry-relevant guidance directly to students, reinforcing the importance of professional education in today's competitive environment.

The session concluded with a vote of thanks and group interactions, leaving students highly motivated and better informed about their future career paths in Chartered Accountancy, the statement added.



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EXPLORE MORE:

DCICAI EVENTS & ACTIVITIES | 2026

January 2026

Future Ready Leadership – Integration of AI with Emotional Intelligence









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TOGETHER WITH QATAR

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Reliable EPC partner shaping Qatar's Infrastructure, energy and future.

DCICAI EVENTS & ACTIVITIES | 2026

February 2026

Annual General Meeting 2025







DCICAI EVENTS & ACTIVITIES | 2026

February 2026

Annual General Meeting 2025







DCICAI EVENTS & ACTIVITIES | 2026

February 2026

Annual Cricket Fiesta







DCICAI EVENTS & ACTIVITIES | 2026

February 2026

Annual Cricket Fiesta







DCICAI EVENTS & ACTIVITIES | 2026

February 2026

Decoding 2026 Union Budget







DCICAI EVENTS & ACTIVITIES | 2026

February 2026

Gold Shield 2025 for ICAI Doha Chapter







Audit | Tax | Advisory

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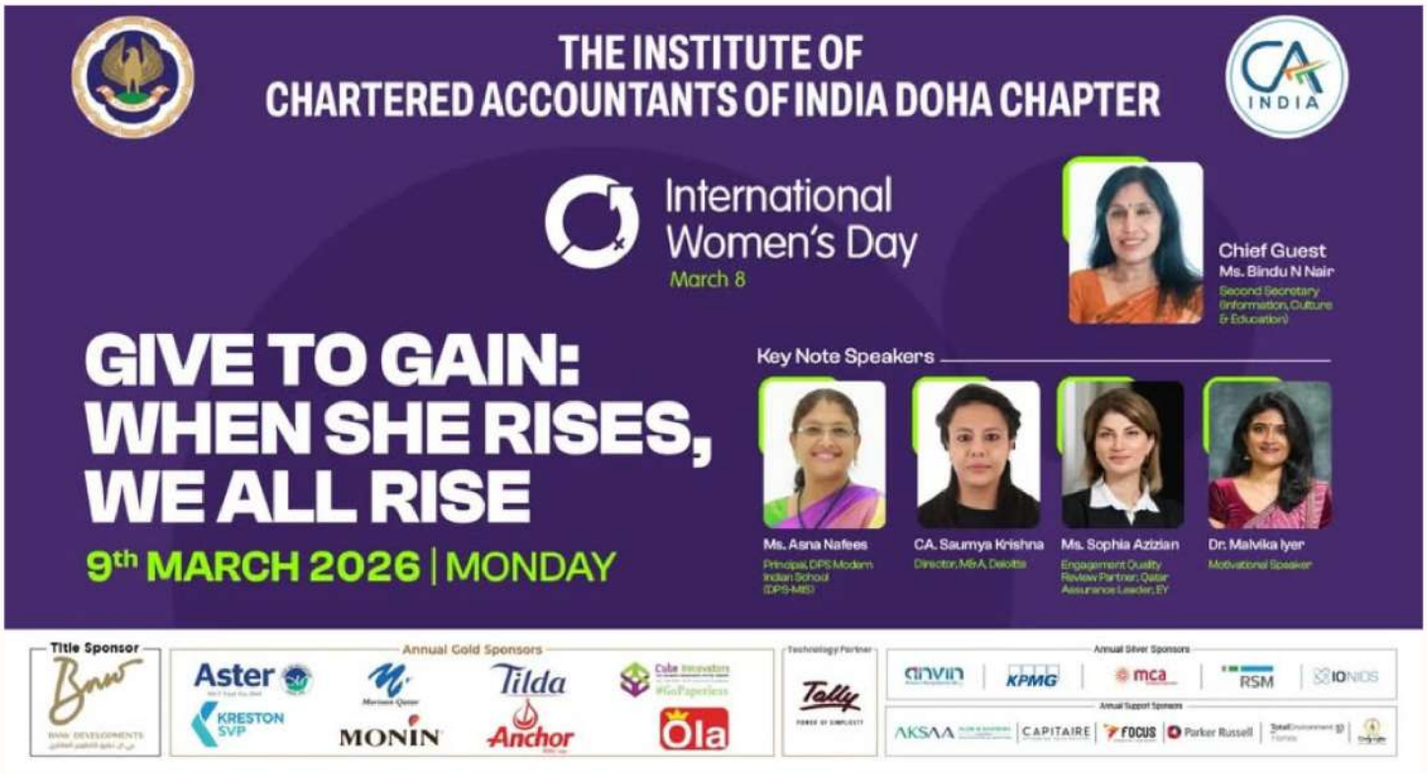
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DCICAI EVENTS & ACTIVITIES | 2026

March 2026

International Women's Day Celebration



ICAI Doha Chapter hosts virtual session to mark Int'l Women's Day



ICAI Doha Chapter organised a Virtual CPE event titled "Give to Gain: When She Rises, We All Rise" on March 9, commemorating International Women's Day. The session witnessed enthusiastic participation from members and families.

The session began with a welcome address by Chapter Chairperson CA Arun Somanath, who extended warm International Women's Day wishes to all. In his remarks, he emphasised the importance of recognising and celebrating women's contributions across all spheres of life, highlighting that empowering women is essential to building stronger organisations and a more inclusive society.

The event was graced by Bindu N Nair, Second Secretary (Information, Culture and Education) at the Embassy of India, as the chief guest. In her address, she emphasised that women's empowerment is not solely a woman's responsibility, but a collective effort where men play a vital role in creating supportive environments that enable women to grow and succeed.

Asna Nafees, principal of DPS Modern Indian School (DPS-MIS), highlighted that a woman's voice is essential not only for her own empowerment but also for empowering those around her.

Dr Malvika Iyer, a renowned motivational speaker and a bomb blast survivor, captivated the audience with her deeply inspiring personal story of courage and determination.

Sophia Azizian, partner and Qatar Assurance leader at EY, reflected on her professional journey and observed that organisations flourish in environments where women are empowered and supported to thrive.

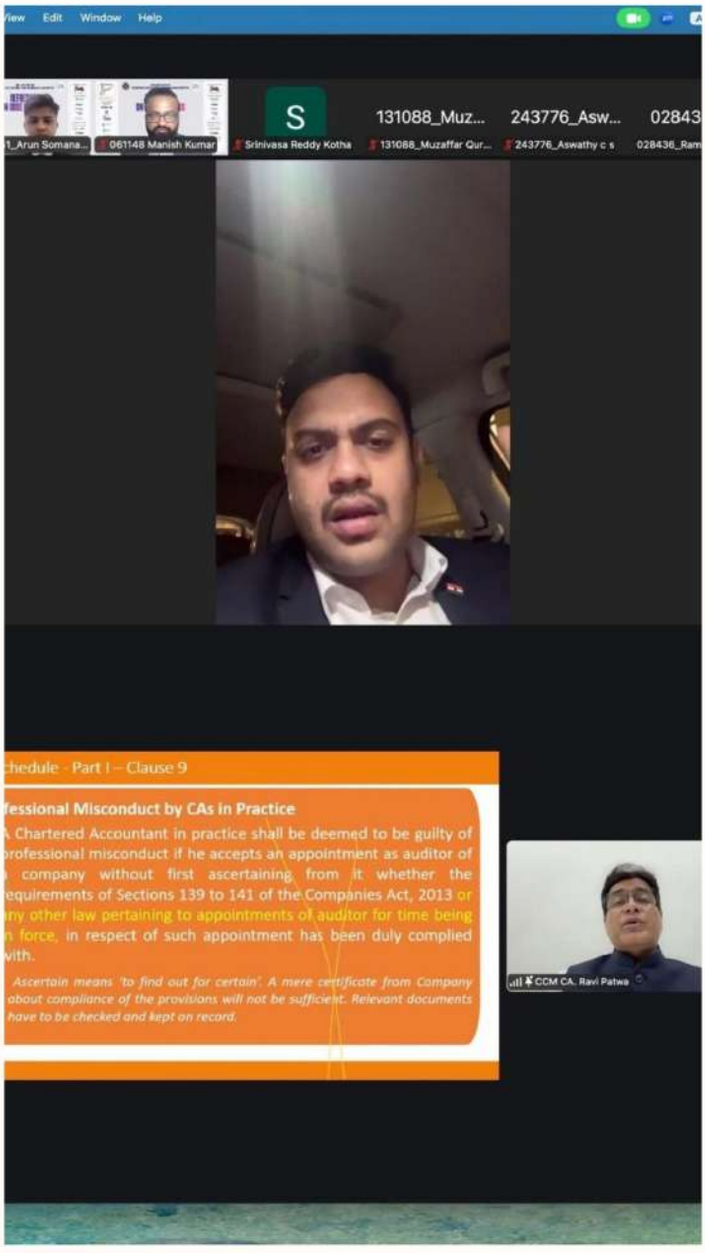
CA Saumya Krishna, director - M&A at Deloitte, spoke about risk-taking, resilience, and leadership among women, illustrating her points through real-life stories of women leaders who have shaped and transformed major businesses.

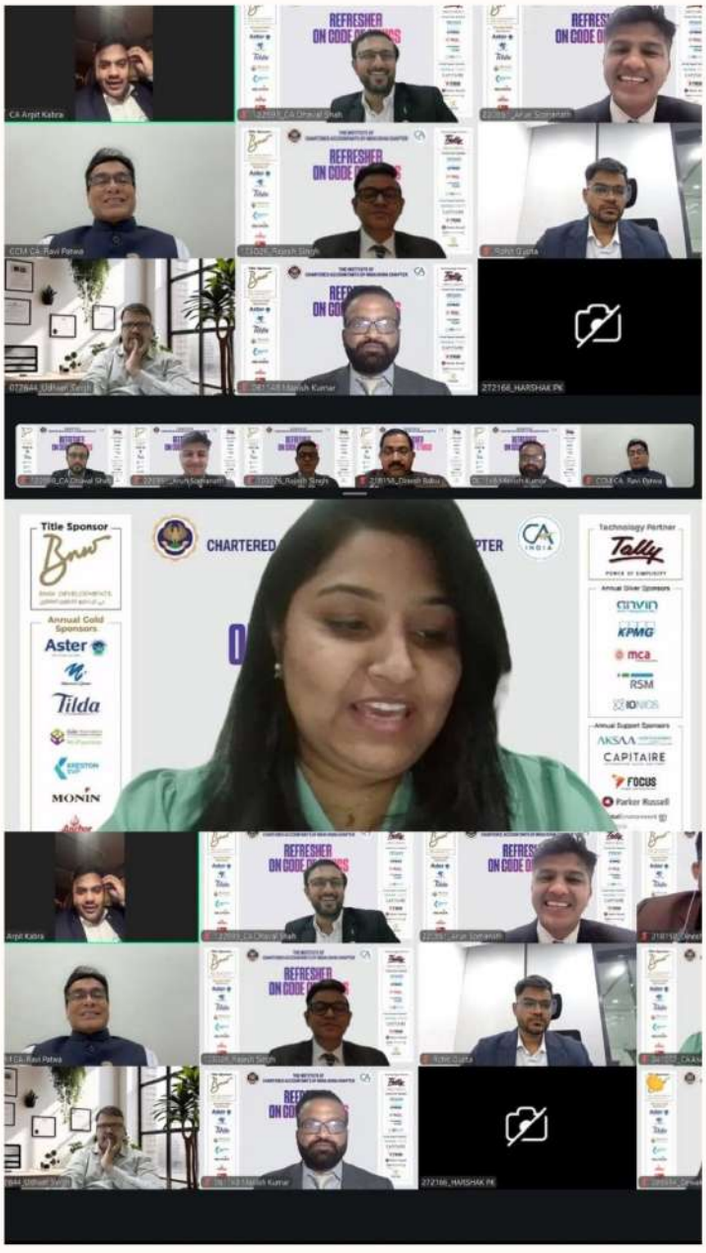


DCICAI EVENTS & ACTIVITIES | 2026

April 2026

Refresher on Code of Ethics





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DCICAI EVENTS & ACTIVITIES | 2026

May 2026

Embracing Challenges











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ACCOUNTING & AUDITING

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DCICAI EVENTS & ACTIVITIES | 2026

June 2026

Sustainable Wealth Management





DCICAI EVENTS & ACTIVITIES | 2026

June 2026

Yoga Day Celebration













DCICAI EVENTS & ACTIVITIES | 2026

June 2026

Yoga Day Celebration





DCICAI EVENTS & ACTIVITIES | 2026

June 2026

Yoga Day Celebration













DCICAI EVENTS & ACTIVITIES | 2026

June 2026

The Four Pillars of Sustainable Wealth Management





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DCICAI EVENTS & ACTIVITIES | 2026

July 2026

5th Annual Badminton Tournament















DCICAI EVENTS & ACTIVITIES | 2026

July 2026

5th Annual Badminton Tournament





Blood Donation











DCICAI EVENTS & ACTIVITIES | 2026

July 2026

Blood Donation














DCICAI EVENTS & ACTIVITIES | 2026

July 2026

CA Day Celebration









DCICAI EVENTS & ACTIVITIES | 2026

July 2026

Indian Embassy Farewell









August 2026

AI In ICAI Level 1 2026 (2nd Batch)







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DCICAI EVENTS & ACTIVITIES | 2026

August 2026

AI In ICAI Level 1 2026 (2nd Batch)













DCICAI EVENTS & ACTIVITIES | 2026

August 2026

Cross Border Wealth And RWA



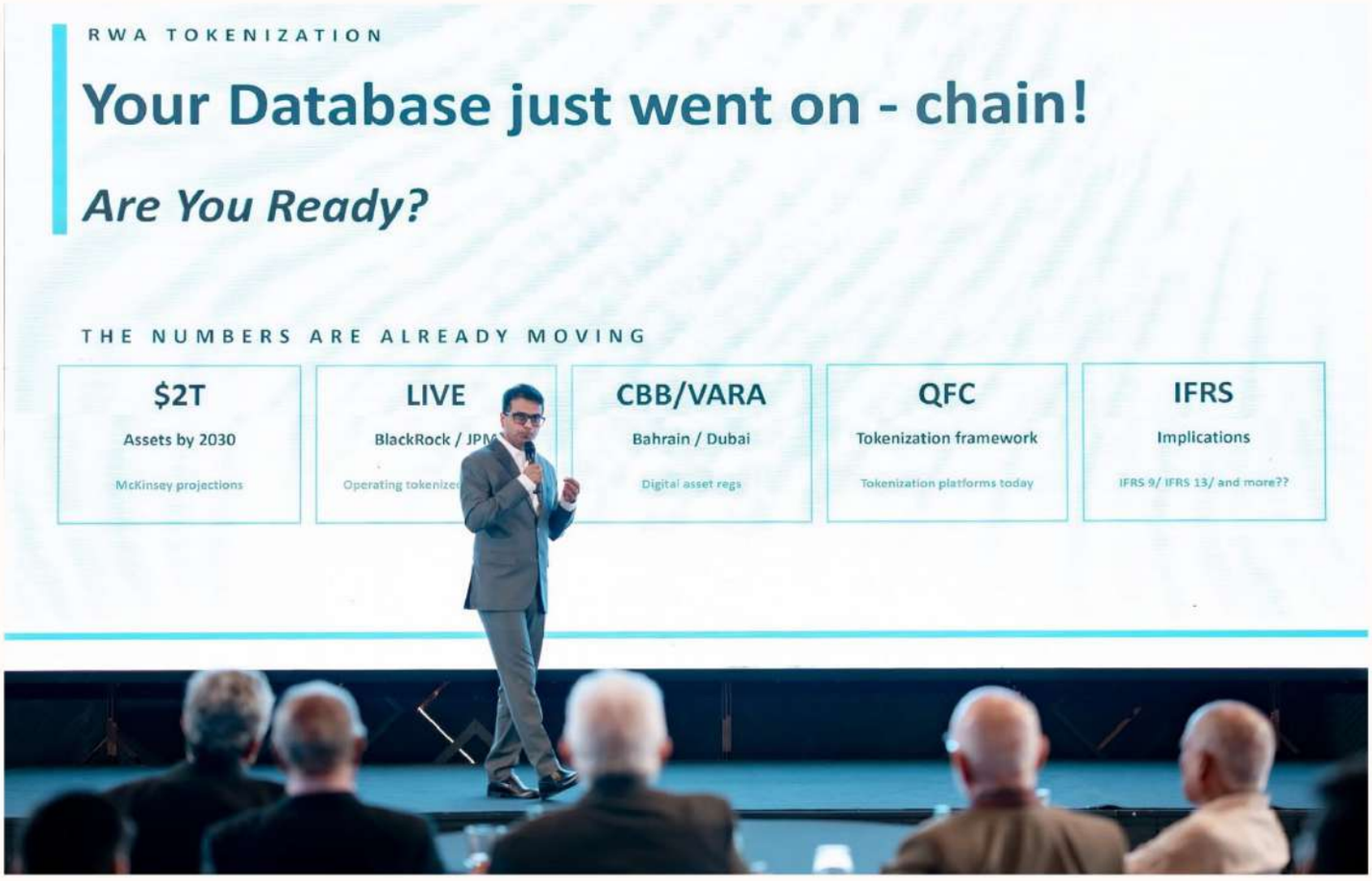




DCICAI EVENTS & ACTIVITIES | 2026

August 2026

Cross Border Wealth And RWA



Digital Documentation And IFRS 18







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DCICAI EVENTS & ACTIVITIES | 2026

September 2026

Pillar 2 And E-Invoicing

















DCICAI EVENTS & ACTIVITIES | 2026

September 2026

CPE Event On Agentic AI In Finance

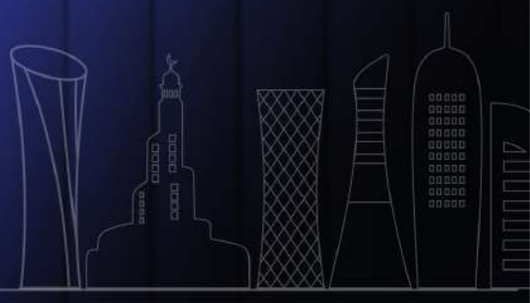








The People Behind Utkarsh



Utkarsh
BEYOND BOUNDARIES

12th Annual Conference 2026

Doha Chapter of the Institute of Chartered Accountants of India

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pwc

The rise of the AI-enabled CFO in the Middle East

Scan to read more



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THE COST OF THE GAP

QAR 1.7M to 3.3M a year, quietly

What a company of a hundred people or more spends annually on manual document handling once the hidden costs are counted.

THE CUSTOMISATION TRAP

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We connect to Oracle, SAP or whatever you run. Nothing is replaced and nothing is migrated.

02
Automates your process
Not a standard template. The process your team actually follows, encoded once and run daily.

03
Removes discrepancies
Every document checked against your own references, so errors are caught before they cost a cycle.

04
Stays current
As better AI models arrive we swap them in underneath. You never run another multi-year project.

WHAT IT IS WORTH

Seconds — PER DOCUMENT, DOWN FROM 15 MINUTES

80% — OF INVOICES NO LONGER TOUCHED BY HAND

3 weeks — FROM FIRST CONVERSATION TO LIVE

Zero — SYSTEMS REPLACED OR MIGRATED

Figures from a live deployment across one of Qatar's largest diversified groups, running daily across five divisions alongside their existing systems.

WHERE IT PAYS OFF FIRST

Finance INVOICES AND RECONCILIATION
Supply chain CATALOGUES AND ITEM CREATION
Logistics SHIPPING AND CUSTOMS
Human resources ONBOARDING AND CONTRACTS
Legal CONTRACT REVIEW
Retail SUPPLIER FILES AND PRICING

WHY MOVE NOW

Qatar is investing **$2.47B** in artificial intelligence under Vision 2030 and **60 to 70%** of companies here still have no automation at all. The point is to put the newest technology to work inside your own operations, so you handle more volume with the people you already have while everyone else is still hiring to keep up. **Do not be left behind.**

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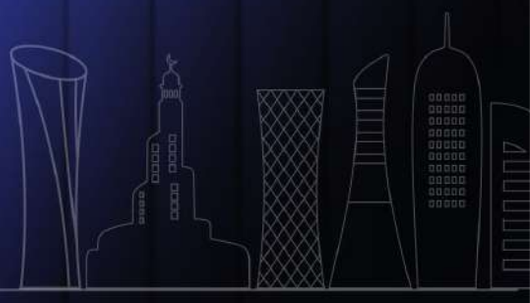
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CA. Jacob Thoppil



1983-1984

CA. R.G. Badjate



1984-1985

CA. K. Vasudevan



1985-1986

CA. G. Chandrasekaran



1986-1987

CA. K.C.Dalal



1987-1988

CA. M.I.Farid



1988-1989

CA. G. Sundaresan



1980-1990

CA. Sunil Talwar



1990-1991

CA. K. Venkatnarayanan



1991-1992

CA. T.K.Belliappa



1992-1993

CA. Chetan Kashyap

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1994-1995

CA. G. Radhakrishnan



1995-1996

CA. Ajay Dasani



1996-1997

CA. George Thomas



1997-1998

CA. K. Balasubramanian



1998-1999

CA. S. Subramaniam



1999-2000

CA. Mrs. Leena Dasani



2000-2001

CA. Gopal Balasubramaniam



2001-2002

CA. J.P. Naraine Singh



2002-2003

CA. Sundaresan Rajeswar



2003-2004

CA. Ravishankar



2004-2005

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2007-2008

CA. Sanjay Jain



2008-2010

CA. Kurian Kuriakose



2010-2011

CA. Girish Jain



2011-2012

CA. Venkat Ramamurthy



2012-2013

CA. Sheji Valiyakath



2013-2014

CA. Hatim Hussain



2014-2015

CA. George Isaac



2015-2017

CA. Raja Gopalakrishnan



2017-2018

CA. Gaurav Kakkar



2018-2019

CA. Rupalakshmi Setty

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2019-2020

CA. Rukkaiya Pachisa



2020-2021

CA. Sandeep Chowdhary



2021-2022

CA. Nirlep Bhatt



2022-2023

CA. Ankit Agarwal



2023-2024

CA. Vignesh Kalyanaraman



2024-2025

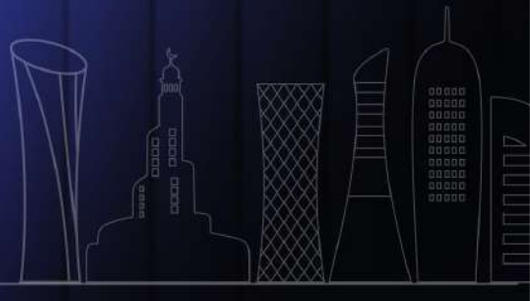
CA. Kamlesh Tibrewal



2025-2026

CA. Kishore Alex

Quiz and fun facts



12TH ANNUAL CONFERENCE 2026 | ICAI DOHA CHAPTER

SOUVENIR QUIZ

Q1. The Billion-Dollar Decision | Beyond Innovation

In 1993, CERN made a decision about the World Wide Web that helped transform global communication and commerce. What was it?

A Sold exclusive rights to Microsoft

B Made the Web software freely available

C Licensed the technology only to universities

D Introduced a global subscription model

Q2. The Economics of Prosperity | Beyond Conventional Thinking

The 2024 Nobel Prize in Economic Sciences recognized research explaining why some nations prosper while others struggle. What did the researchers identify as a fundamental driver of long-term prosperity?

A Natural resource abundance

B Geographic size

C The quality of societal institutions

D Population growth

Q3. The Unexpected Innovation | Beyond Boundaries

Which widely used technology was initially developed to help scientists share research information, rather than to support shopping, entertainment or social media?

A Bluetooth

B World Wide Web

C GPS

D QR codes

Q4. The Business Model Revolution | Beyond the Obvious

Which company's business model famously transformed the hospitality industry by enabling people to offer accommodation without the company owning most of the properties listed?

A Marriott International

B Hilton

C Airbnb

D Hyatt

12TH ANNUAL CONFERENCE 2026 | ICAI DOHA CHAPTER

SOUVENIR QUIZ

Q5. The Hidden Cost of Growth | Beyond Numbers

A company increases its sales by 40%, yet its cash position deteriorates significantly. Which of the following could explain this?

- A Customers are taking longer to pay
- B Inventory investment has increased
- C Suppliers are being paid sooner
- D All of the above

Q6. The Invisible Revolution | Beyond Global Trade

In 1956, an innovation helped revolutionize global trade by dramatically simplifying the movement of goods between ships, trucks and trains. What was it?

- A Satellite navigation
- B Standardized shipping containers
- C Electronic customs declarations
- D Automated warehouse robots

Q7. The Surprising Origin | Beyond Innovation

QR codes are now used for payments, restaurant menus and digital services worldwide. For what purpose were they originally developed in Japan in 1994?

- A Banking transactions
- B Tracking automotive components
- C Airline ticketing
- D Digital advertising

Q8. The Power of Small Ideas | Beyond Financial Boundaries

The 2006 Nobel Peace Prize was jointly awarded to Muhammad Yunus and Grameen Bank for pioneering an approach that expanded financial access to underserved communities. What was it?

- A Cryptocurrency
- B Sovereign wealth funds
- C Microcredit
- D Venture capital

SOUVENIR QUIZ

Q9. Sustainability Before It Became Mainstream | Beyond the Future

Which country became the first in the world to introduce a national carbon tax in 1990, demonstrating that environmental considerations could be incorporated into economic policy?

A Germany

B Sweden

C Finland

D Norway

Q10. What Connects These Three?

What common thread connects Roger Bannister's four-minute mile, the Wright brothers' powered flight and India's Chandrayaan-3 Moon landing?

A All were achieved with government funding alone

B All represented breakthroughs that challenged perceived limits

C All occurred in the same century

D All involved the same scientific discipline

QATAR • HERITAGE • HISTORY • THE CA COMMUNITY

How well do you know the country we call home?

Q1. Before oil and gas transformed the economy, which activity was a major source of livelihood in Qatar?

- A Pearl diving
- B Tea farming
- C Silk weaving
- D Coffee growing

Q2. What is a traditional majlis primarily used for?

- A Storing fishing nets
- B Welcoming guests and gathering
- C Trading livestock only
- D Keeping pearls

Q3. Which traditional wooden vessel is closely associated with Qatar's pearling, fishing and trading heritage?

- A Gondola
- B Viking longship
- C Dhow
- D Houseboat

Q4. What does serving Arabic coffee traditionally communicate in Qatari culture?

- A Hospitality and welcome
- B A formal business contract
- C The end of a celebration
- D A sporting victory

Q5. Which historic Qatari site is associated with the remains of a former pearling and trading town?

- A Al Zubarah
- B Lusail Stadium
- C Aspire Tower
- D Hamad International Airport

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QATAR • HERITAGE • HISTORY • THE CA COMMUNITY

How well do you know the country we call home?

Q6. Qatar National Vision 2030 is built around how many interconnected pillars?

- A Two
- B Three
- C Four
- D Six

Q7. The architecture of the National Museum of Qatar was inspired by which natural formation?

- A A desert rose
- B A snowflake
- C A volcano
- D A palm leaf

Q8. Which city is Qatar's capital and the main hub for its CA community?

- A Al Khor
- B Doha
- C Dukhan
- D Mesaieed

Q9. At a professional networking event, what is the best way to turn a quick introduction into a valuable connection?

- A Exchange introductions and follow up
- B Talk only about your job title
- C Collect business cards without speaking
- D Leave before the networking begins

QATAR • HERITAGE • HISTORY • THE CA COMMUNITY

ANSWER KEY

Q1. B – Making the Web freely available

In April 1993, CERN released the World Wide Web software into the public domain. This helped the technology spread globally and enabled countless businesses and services.

Q2. C – The quality of societal institutions

The 2024 prize recognized research by Daron Acemoglu, Simon Johnson and James A. Robinson on how institutions shape national prosperity.

Q3. B – World Wide Web

Tim Berners-Lee proposed the Web at CERN in 1989 to improve information sharing among researchers. Its impact ultimately extended far beyond that original purpose.

Q4. C – Airbnb

Airbnb demonstrated how a digital platform could connect accommodation providers and guests at global scale without following the traditional hotel-property ownership model.

Q5. D – All of the above

Growth can consume cash. Rising receivables, inventory requirements and faster supplier payments can create working-capital pressure even while reported sales increase.

Q6. B – Standardized shipping containers

Malcolm McLean's container-shipping innovation, launched in 1956, helped transform international logistics. Standardization made transfers between transport modes more efficient.

Q7. B – Tracking automotive components

Denso Wave developed the QR code in 1994 for efficient tracking in automotive manufacturing. A factory-floor solution eventually became a global digital tool.

Q8. C – Microcredit

Muhammad Yunus and Grameen Bank demonstrated how small loans could expand access to financial services, particularly for people excluded from conventional banking.

Q9. C – Finland

Finland introduced the world's first national carbon tax in 1990, an early example of using economic policy to address environmental challenges.

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Q10. B – Breakthroughs that challenged perceived limits

These achievements came from different fields and eras, but all expanded humanity's sense of what was achievable, capturing the spirit of Utkarsh – Beyond Boundaries.

QATAR • HERITAGE • HISTORY • THE CA COMMUNITY

ANSWER KEY

Q1. A — Pearl diving

Q2. B — Welcoming guests and gathering

Q3. C — Dhow

Q4. A — Hospitality and welcome

Q5. A — Al Zubarah

Q6. C — Four pillars: human, social, economic and environmental development

Q7. A — A desert rose

Q8. B — Doha

Q7. A — Exchange introductions and follow up



FUN FACTS

About Indian Chartered Accountants and Our Global Community

Different Places
Same Passion
One CA Community

1 WE SPEAK A UNIVERSAL LANGUAGE

Whether it's in Mumbai, Doha, Dubai, London or New York... CAs instantly connect over the same terms —

"Deadline?"
"Working on it!" ☺



2 EXCEL IS A LIFESTYLE, NOT JUST A TOOL

For many CAs, Excel is a trusty companion — accountant, analyst, consultant and sometimes even a therapist!



3 WE TURN "URGENT" INTO "DONE"

The CA superpower? Delivering high-quality work, even when the email subject says "URGENT" at 11:59 PM!



4 OUR NETWORK HAS NO BORDERS

From study groups to professional forums, Indian CAs support each other across continents — a truly global family!



5 CHAI FUELS GREAT IDEAS

Be it a client meeting, a team discussion or a late-night filing — chai is the real unsung hero of the CA profession!



6 DOCUMENTATION IS OUR LOVE LANGUAGE

While others say "I love you", CAs say "Please find attached". Because nothing says care like a well-documented file!



7 WE CELEBRATE THE SMALL WINS

A reconciled balance, a satisfied client, a successful filing or a clean audit report — every win deserves a celebration!



8 WE ADAPT, WHEREVER WE ARE

From Indian festivals abroad to new cultures and time zones, Indian CAs beautifully blend professionalism with traditions — carrying a piece of India wherever they go.



9 PROBLEM SOLVING RUNS IN OUR DNA

Complex regulations, tight deadlines, multiple stakeholders — CAs turn challenges into opportunities every day.



10 MORE THAN A PROFESSION, IT'S A PURPOSE

Beyond numbers, Indian CAs contribute to businesses, economies and communities worldwide — driving trust, transparency and a brighter future.



INDIAN CAs — CONNECTING PEOPLE, BUILDING TRUST, CREATING A BRIGHTER TOMORROW.

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